



**SCAG**<sup>TM</sup>

INNOVATING FOR A BETTER TOMORROW

FINAL  
**COMPREHENSIVE BUDGET**  
FISCAL YEAR 2021–2022

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May 2021

# SOUTHERN CALIFORNIA ASSOCIATION OF GOVERNMENTS

COMPREHENSIVE BUDGET

**Fiscal Year 2021-22**

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FINAL  
**COMPREHENSIVE  
BUDGET**  
FISCAL YEAR 2021–2022

**SECTION I**

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**Overview**

# ORGANIZATION

## INTRODUCTION

This document contains the Southern California Association of Governments (SCAG) or Association Comprehensive Budget for Fiscal Year (FY) 2021-22.

The annual budget for consists of:

- The Overall Work Program (OWP)  
A federal, state and locally funded budget consisting of projects related to regional planning in the areas of transportation, housing and the environment.
- Federal Transit Administration (FTA) Discretionary & Formula Grant Budget  
A budget for federal grant funds of which SCAG is the designated recipient and must pass through to eligible public agencies for specialized transportation programs and projects.
- Transportation Development Act (TDA) Capital & Debt Service Budget  
A budget for the local transportation funds that the Transportation Commissions in Los Angeles, Orange, Riverside and San Bernardino counties allocate to SCAG as the multi-county planning agency for the region.
- The General Fund Budget (GF)  
A budget that utilizes Association members' dues for activities not eligible for federal and state funding.
- The Indirect Cost Budget (IC)  
The budget for the administrative and operations support of the Association.
- The Fringe Benefits Budget (FB)  
The budget for the fringe benefits and leave time of Association employees.

# ORGANIZATION

## SCAG ORGANIZATION

SCAG, founded in 1965, is a Joint Powers Authority under California state law, established as an association of local governments and agencies that voluntarily convene as a forum to address regional issues. Under federal law, SCAG is designated as a Metropolitan Planning Organization (MPO) and under state law as the Multicounty Designated Transportation Planning Agency for the six (6) county Southern California region. Through SCAG, city and county governments throughout Southern California come together to develop solutions to common problems in transportation, housing, air quality, and other issues. To foster innovative regional solutions that improve the lives of Southern Californians through inclusive collaboration, visionary planning, regional advocacy, information sharing, and promoting best practices.

SCAG's primary responsibilities include: the development of the Regional Transportation Plan/Sustainable Communities Strategy (RTP/SCS); the Federal Transportation Improvement Program (FTIP); the annual OWP; and the transportation-related portions of local air quality management plans. Under the federal Clean Air Act, SCAG is responsible for determining if regional transportation plans and programs are in conformity with of applicable state air quality plans. SCAG's additional functions include the intergovernmental review of regionally significant development projects, and the periodic preparation of a Regional Housing Needs Assessment (RHNA).

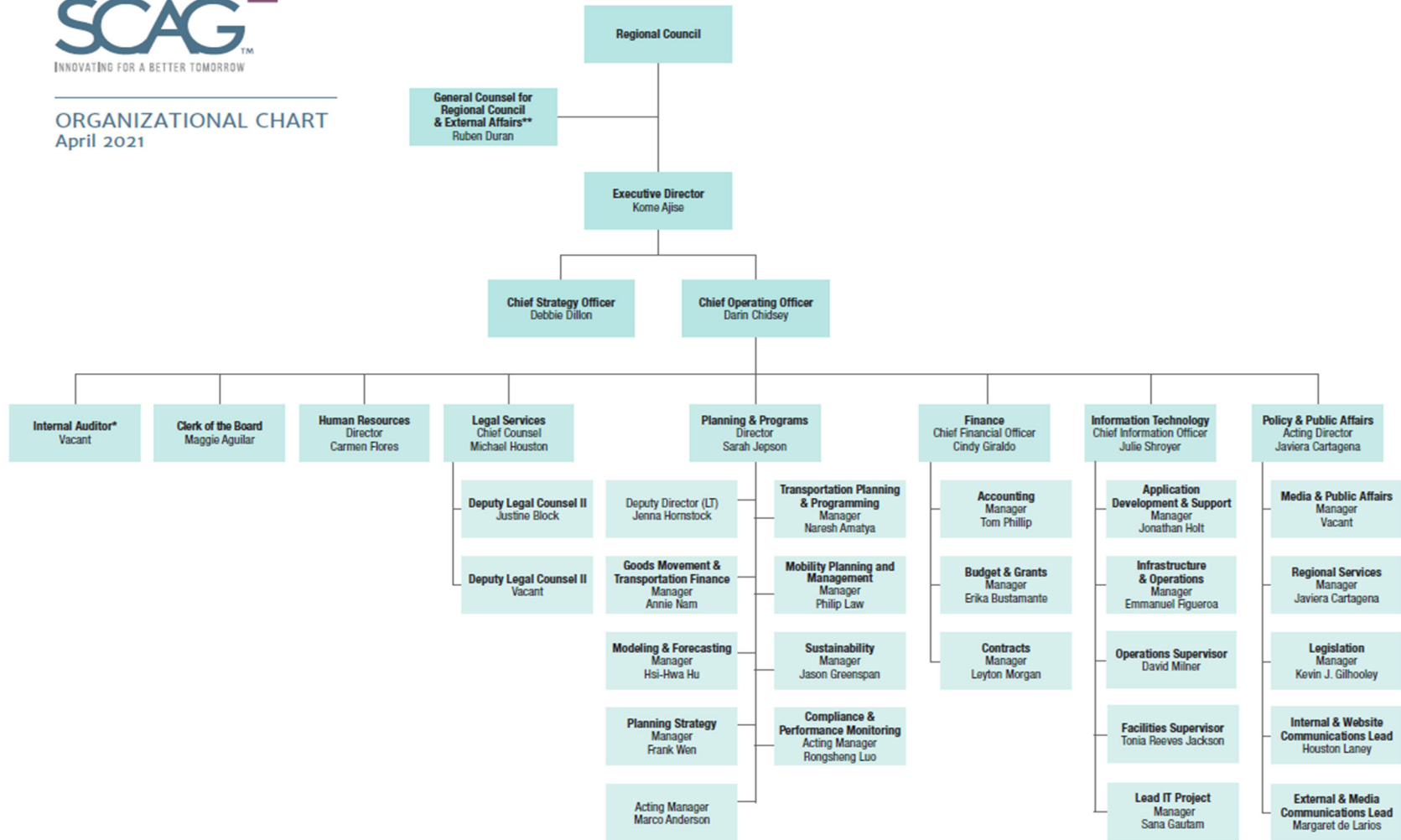
In addition to the six (6) counties and 191 cities that make up SCAG's region, there are six (6) County Transportation Commissions (CTCs) that hold the primary responsibility for programming and implementing transportation projects, programs and services in their respective counties. The agency also operates via a number of critical partnerships at the local, state and federal levels. In addition to its federal and state funding partners (Federal Highway Administration (FHWA), FTA, Federal Aviation Administration, California Transportation Commission, California Department of Transportation (Caltrans), etc.), SCAG's planning efforts are closely coordinated with regional transit operators, Tribal Governments and fifteen sub-regional Councils of Governments (COGs) or joint power agencies that represent SCAG's cities and counties.

The framework for developing the FY 2021-22 Comprehensive Budget is SCAG's multi-year Strategic Plan that focuses on SCAG's vision and priorities and improves the organization and its operations. The FY 2020-21 Comprehensive Budget supports Strategic Plan Goal #7 – Secure funding to support agency priorities to effectively and efficiently deliver work products. All the work programs funded in the budget support at least one of the seven Strategic Plan Goals.

# ORGANIZATION



## ORGANIZATIONAL CHART April 2021



\* Takes direction from the Audit Committee  
\*\* Takes direction from the Regional Council

# STRATEGIC PLAN

## STRATEGIC PLAN COMPONENTS

### **Vision Statement**

Southern California's Catalyst for a Brighter Future.

### **Mission Statement**

To foster innovative regional solutions that improve the lives of Southern Californians through inclusive collaboration, visionary planning, regional advocacy, information sharing, and promoting best practices.

### **Core Values**

#### Be Open

Be accessible, candid, collaborative and transparent in the work we do.

#### Lead by Example

Commit to integrity and equity in working to meet the diverse needs of all people and communities in our region.

#### Make an Impact

In all endeavors, effect positive and sustained outcomes that make our region thrive.

#### Be Courageous

Have confidence that taking deliberate, bold, and purposeful risks can yield new and valuable benefits.



# STRATEGIC PLAN

## STRATEGIC PLAN GOALS

### GOAL #1

Produce innovative solutions that improve the quality of life for Southern Californians.

#### Objectives

- A. Create plans that enhance the region's strength, economy, resilience and adaptability by reducing greenhouse gas (GHG) emissions and air pollution.
- B. Be the leading resource for best practices that lead to local implementation of sustainable and innovative projects.
- C. Ensure quality, effectiveness, and implementation of plans through collaboration, pilot testing, and objective, data-driven analysis.
- D. Identify partnership opportunities with the private sector yield public benefits.
- E. Facilitate inclusive and meaningful engagement with diverse stakeholders to produce plans that are effective and responsive to community needs.
- F. Partner with the broader research community to ensure plans are informed by the most recent research and technology.

### GOAL #2

Advance Southern California's policy interests and planning priorities through regional, statewide, and national engagement and advocacy.

#### Objectives

- A. Cultivate dynamic knowledge of the major challenges and opportunities relevant to sustainability and quality of life in the region.
- B. Develop and implement effective legislative strategies at both the state and federal level.
- C. Advocate for the allocation, distribution, and expenditure of resources to meet the region's needs.
- D. Promote and engage partners in a cooperative regional approach to problem-solving.
- E. Act as the preeminent regional convener to shape regional, state, and national policies.

### GOAL #3

Be the foremost data information hub for the region.

#### Objectives

- A. Develop and maintain models, tools, and data sets that support innovative plan development, policy analysis and project implementation.
- B. Become the information hub of Southern California by improving access to current, historical, local, and regional data sets that reduce the costs of planning and increase the efficiency of public services.

# STRATEGIC PLAN

- C. Allocate resources to accelerate public sector innovation related to big data, open data and smart communities with a focus on social equity in the deployment of new technologies across the region.
- D. Develop partnerships and provide guidance by sharing best practices and promoting collaborative research opportunities with universities, local communities and the private sector regionally, nationally, and internationally.
- E. Facilitate regional conversations to ensure data governance structures are in place at the local and regional level to standardize data sets, ensure timely updates of data, and protect the region's data systems and people.
- F. Model best practices by prioritizing continuous improvement and technical innovations through the adoption of interactive, automated, and state-of-the-art information tools and technologies.

## GOAL #4

Provide innovative information and value-added services to enhance member agencies' planning and operations and promote regional collaboration.

### Objectives

- A. Promote information-sharing and local cost savings with enhanced services to member agencies through networking events, educational and training opportunities, technical assistance, and funding opportunities.
- B. Provide resources and expertise to support local leaders and agencies in implementing regional plans.
- C. Expand SCAG's ability to address local and regional planning and information needs by prioritizing regular engagement with members to develop innovative, insight-driven, and interactive tools.
- D. Promote data-driven decision making, government transparency, and information as public engagement tools to increase opportunities for the public to inform local and regional policy.
- E. Identify, support, and partner with local champions to foster regional collaboration.

## GOAL #5

Recruit, support, and develop a world-class workforce and be the workplace of choice.

### Objectives

- A. Integrate the Strategic Plan into SCAG's day-to-day operations by defining roles and responsibilities across the agency.
- B. Prioritize a diverse and cooperative environment that supports innovation, allows for risk-taking, and provides opportunities for employees to succeed.
- C. Encourage interdepartmental collaboration through the use of formal and informal communication methods.

# STRATEGIC PLAN

- D. Adopt and support enterprise-wide data tools to promote information sharing across the agency.
- E. Anticipate future organizational needs of the agency by developing a systematic approach to succession planning that ensures leadership continuity and cultivates talent.
- F. Invest in employee development by providing resources for training programs, internal mentorship opportunities, and partnerships with universities.
- G. Foster a culture of inclusion, trust, and respect that inspires relationship-building and employee engagement.

## GOAL #6

Deploy strategic communications to further agency priorities and foster public understanding of long- range regional planning.

### Objectives

- A. Leverage cutting-edge communication tools and strategies to maximize connectivity and sustain regional partnerships.
- B. Produce clear and consistent communications, media, and promotional campaigns that exemplify agency values and standards.
- C. Enhance the SCAG brand as a respected and influential voice for the region increasing awareness of agency's work and purpose.
- D. Practice robust public engagement, conducting proactive outreach to traditionally underrepresented communities as well as long-term stakeholders.

## GOAL #7

Secure funding to support agency priorities to effectively and efficiently deliver work products.

### Objectives

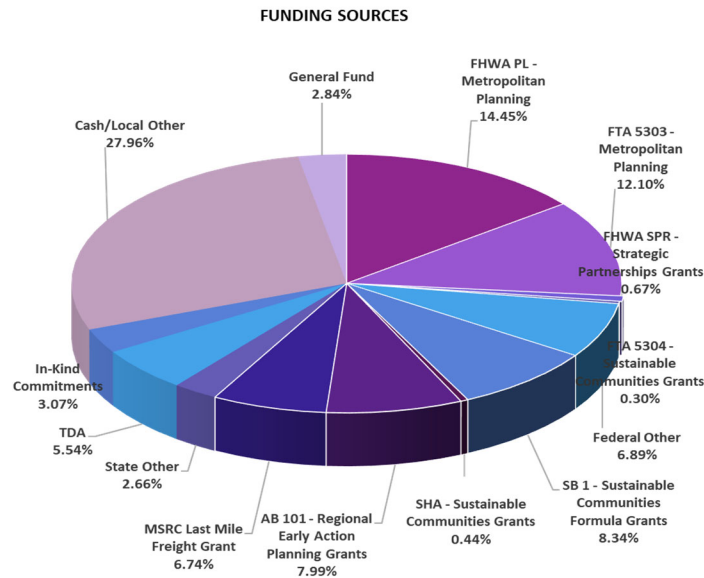
- A. Pursue innovative funding opportunities for planning and infrastructure investments.
- B. Maximize efficiency and effectiveness in resource allocation to maintain adequate working capital, appropriate reserves, and investments, and utilize resources in a timely and responsible fashion.
- C. Pioneer best practices and streamline administrative processes to better support agency activities.
- D. Focus resources to maintain and expand programs that are aligned with agency values.

# COMPREHENSIVE BUDGET

## FY 2021-22 COMPREHENSIVE BUDGET

### Budget Funding Sources

SCAG receives most of its funding from the Federal Consolidated Planning Grant (CPG) which consists of Metropolitan Planning Funds from FHWA (FHWA PL) and FTA (FTA Section 5303). More information on CPG is detailed on page 14. The following chart illustrates the source and relative value of SCAG's funding sources.



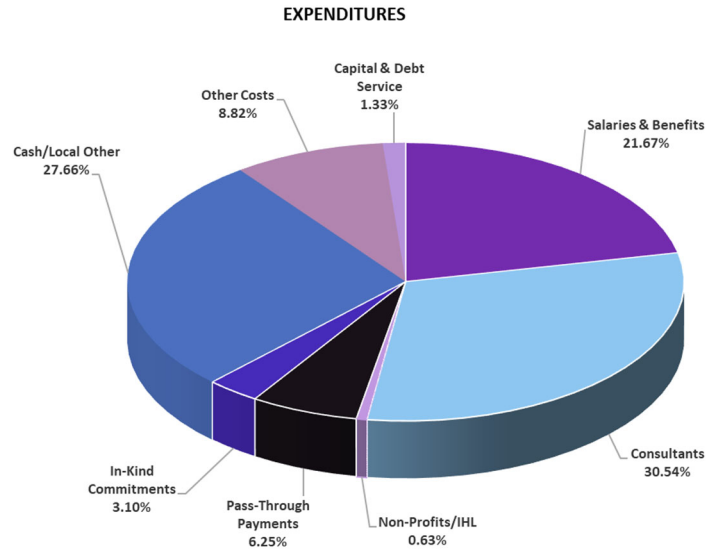
\*May not total 100.00% due to rounding

| FUNDING SOURCES                                | AMOUNT             |
|--|--------------------|
| FHWA PL - Metropolitan Planning                | 21,450,065         |
| FTA 5303 - Metropolitan Planning               | 17,965,396         |
| FHWA SPR - Strategic Partnerships Grants       | 997,365            |
| FTA 5304 - Sustainable Communities Grants      | 449,146            |
| Federal Other                                  | 10,229,159         |
| SB 1 - Sustainable Communities Formula Grants  | 12,387,813         |
| SHA - Sustainable Communities Grants           | 651,283            |
| AB 101 - Regional Early Action Planning Grants | 11,867,755         |
| MSRC Last Mile Freight Grant                   | 10,000,000         |
| State Other                                    | 3,948,356          |
| TDA  | 8,222,336          |
| In-Kind Commitments                            | 4,563,689          |
| Cash/Local Other                               | 41,517,662         |
| General Fund                                   | 4,213,001          |
| <b>SUBTOTAL</b>                                | <b>148,463,026</b> |
| Indirect Cost Carryforward                     | (1,386,985)        |
| <b>TOTAL REVENUES</b>                          | <b>147,076,041</b> |

# COMPREHENSIVE BUDGET

## Budget Expenditures

SCAG allocates its budget into four major expenditure categories. The following chart illustrates the relative values of each category.



| EXPENDITURES              | AMOUNT                |
|---------------------------|-----------------------|
| Salaries & Benefits       | \$ 31,870,638         |
| Consultants               | 44,913,241            |
| Non-Profits/IHL           | 933,245               |
| Pass-Through Payments     | 9,191,406             |
| In-Kind Commitments       | 4,563,689             |
| Cash/Local Other          | 40,678,773            |
| Other Costs               | 12,973,861            |
| Capital & Debt Service    | 1,951,188             |
| <b>TOTAL EXPENDITURES</b> | <b>\$ 147,076,041</b> |

\*Other includes direct and indirect non-labor costs (see pages 12-13)

\*\*Consultants includes the cost categories: Consultant, Consultant TC, and Cloud Services (see page 12)

# COMPREHENSIVE BUDGET

## Comprehensive Line Item Budget: FY19 through FY22

| GL Account | Line Item                          | FY19<br>Actuals | FY20<br>Actuals | FY21<br>Adopted | FY22<br>Proposed | % Incr. (Decr) |
|------------|------------------------------------|-----------------|-----------------|-----------------|------------------|----------------|
| 500XX      | Staff                              | \$14,964,261    | \$ 16,803,175   | \$ 19,255,349   | \$ 20,888,216    | 8%             |
| 54300      | Consultant                         | 10,578,095      | 9,785,468       | 33,324,206      | 36,925,095       | 11%            |
| 54302      | Non-Profits/IHL                    | 82,664          | 241,527         | 705,601         | 933,245          | 32%            |
| 54303      | Consultant TC                      | -               | 2,946,628       | 6,919,788       | 6,352,646        | -8%            |
| 54340      | Legal                              | 155,301         | 349,807         | 190,000         | 160,000          | -16%           |
| 54360      | Pass-Through Payments              | 2,124,650       | 1,139,912       | 3,031,153       | 9,191,406        | 203%           |
| 55201      | Network and Communications         | -               | -               | -               | 304,000          |                |
| 55210      | Software Support                   | 549,754         | 624,663         | 1,606,300       | 1,148,900        | -28%           |
| 55220      | Hardware Support                   | 296,843         | 628,362         | 2,715,000       | 940,817          | -65%           |
| 55240      | Repair-Maintenance                 | 30,698          | 54,528          | 26,500          | 26,500           | 0%             |
| 55250      | Cloud Services                     | 217,816         | 287,632         | 2,122,030       | 1,635,500        | -23%           |
| 55251      | Infrastructure Cloud Services      | -               | -               | -               | 623,465          |                |
| 55271      | On-Prem Software                   | -               | -               | -               | 247,690          |                |
| 55275      | Co-location Services               | -               | -               | -               | 250,000          |                |
| 5528X      | 3rd Party Contributions            | 3,326,903       | 3,811,280       | 5,569,260       | 5,230,855        | -6%            |
| 55310      | Furniture & Fixture Principal      | 228,569         | 239,928         | 251,852         | 264,368          | 5%             |
| 55315      | Furniture & Fixture Interest       | 50,598          | 39,239          | 27,315          | 14,799           | -46%           |
| 55320      | Audio-Visual Equipment Principal   | 126,639         | 133,702         | 141,160         | 149,034          | 6%             |
| 55325      | Audio-Visual Equipment Interest    | 33,198          | 26,135          | 18,678          | 10,804           | -42%           |
| 55400      | Office Rent / Operating Expense    | 816,099         | 1,531,303       | 2,192,805       | 2,302,445        | 5%             |
| 55410      | Office Rent Satellite              | 171,470         | 183,093         | 260,000         | 278,200          | 7%             |
| 55415      | Off-Site Storage                   | 3,866           | 10,773          | 5,000           | 14,124           | 182%           |
| 55420      | Equipment Leases                   | 61,180          | 62,977          | 100,000         | 100,000          | 0%             |
| 55430      | Equipment Repair-Maintenance       | 38,090          | 1,690           | 1,000           | 1,000            | 0%             |
| 55435      | Security Services                  | 58,139          | 42,265          | 100,000         | 100,000          | 0%             |
| 55440      | Insurance                          | 226,247         | 300,142         | 285,931         | 315,000          | 10%            |
| 55441      | Payroll / Bank Fees                | 27,536          | 25,839          | 30,000          | 32,500           | 8%             |
| 55445      | Taxes                              | 2,523           | 901             | 5,000           | 5,000            | 0%             |
| 55460      | Materials & Equipment < \$5,000    | 37,173          | 4,401           | 64,000          | 54,000           | -16%           |
| 55510      | Office Supplies                    | 59,810          | 47,824          | 73,800          | 73,800           | 0%             |
| 55520      | Graphic Supplies                   | 13,333          | 3,648           | 9,000           | 9,000            | 0%             |
| 55530      | Telephone                          | 136,091         | 153,719         | 195,000         | -                | -100%          |
| 55540      | Postage                            | 9,998           | 288             | 10,000          | 10,000           | 0%             |
| 55550      | Delivery Services                  | 4,088           | 4,116           | 5,000           | 5,000            | 0%             |
| 55580      | Outreach/Advertisement             | 93,808          | 10,642          | 50,000          | 64,000           | 28%            |
| 55600      | SCAG Memberships                   | 206,919         | 201,241         | 208,200         | 229,800          | 10%            |
| 55610      | Professional Memberships           | 9,130           | 8,739           | 13,000          | 13,000           | 0%             |
| 55611      | Professional Dues                  | 600             | 1,414           | 1,350           | 1,350            | 0%             |
| 55620      | Resource Materials/Subscriptions   | 320,250         | 333,716         | 672,300         | 600,100          | -11%           |
| 55700      | Depreciation - Furniture & Fixture | 170,183         | 170,183         | 185,000         | 250,330          | 35%            |
| 55715      | Amortization - Software            | 91,018          | -               | -               | -                |                |
| 55720      | Amortization - Lease               | 70,623          | 74,170          | 75,000          | 75,000           | 0%             |
| 55730      | Capital Outlay                     | 141,433         | 26,232          | 100,000         | 1,512,183        | 1412%          |
| 55800      | Recruitment - Advertising          | 7,645           | 12,727          | 25,000          | 25,000           | 0%             |
| 55801      | Recruitment - Other                | 17,930          | 58,690          | 45,000          | 45,000           | 0%             |
| 55810      | Public Notices                     | 59,136          | 86,835          | 97,500          | 67,500           | -31%           |
| 55820      | Staff Training                     | 1,973           | 22,427          | 30,000          | 30,000           | 0%             |
| 55830      | Networking Meetings/Special Events | 12,603          | 9,201           | 24,000          | 24,000           | 0%             |
| 55840      | Training Registration              | 53,890          | 39,739          | 65,000          | 65,000           | 0%             |
| 55860      | Scholarships                       | 32,000          | 36,000          | 36,000          | 44,000           | 22%            |
| 55910      | RC/Committee Meetings              | 9,469           | -               | 15,000          | 15,000           | 0%             |
| 55912      | RC Retreat                         | -               | 12,616          | 13,000          | 13,000           | 0%             |
| 55914      | RC General Assembly                | 640,155         | 59,534          | 611,500         | 611,500          | 0%             |

# COMPREHENSIVE BUDGET

## Comprehensive Line Item Budget: FY19 thru FY22 (continued)

| GL Account | Line Item                           | FY19<br>Actuals   | FY20<br>Actuals   | FY21<br>Adopted   | FY22<br>Proposed   | % Incr. (Decr) |
|------------|-------------------------------------|-------------------|-------------------|-------------------|--------------------|----------------|
| 55915      | Demographic Workshop                | 27,423            | -                 | 28,000            | 28,000             | 0%             |
| 55916      | Economic Summit                     | 84,937            | 86,957            | 85,000            | 85,000             | 0%             |
| 55918      | Housing Summit                      | -                 | -                 | 20,000            | 20,000             | 0%             |
| 55920      | Other Meeting Expense               | 108,558           | 74,078            | 112,250           | 108,000            | -4%            |
| 55930      | Miscellaneous Other                 | 185,868           | 93,307            | 1,971,894         | 222,227            | -89%           |
| 55931      | Miscellaneous Labor                 | -                 | -                 | -                 | 1,204,452          |                |
| 55932      | Miscellaneous Labor Future          | -                 | -                 | -                 | 1,185,044          |                |
| 55935      | Wellness                            | -                 | 6,560             | -                 | -                  |                |
| 55936      | Engagement Committee                | -                 | 390               | 20,000            | 20,000             | 0%             |
| 55937      | Employee Recognition                | -                 | 3,715             | 15,000            | 15,000             | 0%             |
| 55938      | Department Allowances               | -                 | 6,055             | 15,000            | 15,000             | 0%             |
| 55940      | Stipend-RC Meetings                 | 194,130           | 201,430           | 195,000           | 202,000            | 4%             |
| 55950      | Temporary Help                      | 40,718            | 34,036            | 106,000           | 108,317            | 2%             |
| 55980      | Contingency - General Fund          | (5,428,815)       | 3,937,569         | 260               | -                  | -100%          |
| 55995      | Disallowed Grant Costs              | 4,832,192         | -                 | -                 | -                  |                |
| 56100      | Printing                            | 54,410            | 9,765             | 50,000            | 42,000             | -16%           |
| 58100      | Travel                              | 197,669           | 162,118           | 374,766           | 214,300            | -43%           |
| 58101      | Travel - Local                      | 69,800            | 51,313            | 75,000            | 72,500             | -3%            |
| 58110      | Mileage                             | 69,983            | 38,619            | 79,000            | 79,000             | 0%             |
| 58150      | Staff Lodging Expense               | 12,880            | 10,114            | 13,000            | 13,000             | 0%             |
| 58800      | RC Sponsorships                     | 251,433           | 105,085           | 150,000           | 165,000            | 10%            |
| 59090      | Expense - Local Other               | 465,138           | 407,898           | 877,163           | 40,011,607         | 4461%          |
| 60041      | Vacation Cash Out                   | -                 | -                 | 266,967           | 266,967            | 0%             |
| 60110      | Retirement-PERS                     | 4,203,649         | 4,912,388         | 6,018,361         | 6,631,379          | 10%            |
| 60120      | Retirement-PARS                     | 75,344            | 76,851            | 76,595            | 78,127             | 2%             |
| 60200      | Health Insurance - Active Employees | 1,247,798         | 1,355,306         | 1,670,400         | 1,756,800          | 5%             |
| 60201      | Health Insurance - Retirees PAYGO   | 560,022           | 561,875           | 698,772           | 698,772            | 0%             |
| 60202      | Health Insurance - Retirees GASB 45 | 320,067           | 118,911           | -                 | -                  |                |
| 60210      | Dental Insurance                    | 181,403           | 198,457           | 277,049           | 283,678            | 2%             |
| 60220      | Vision Insurance                    | 50,027            | 54,040            | 74,275            | 79,575             | 7%             |
| 60225      | Life Insurance                      | 86,869            | 94,337            | 92,345            | 97,689             | 6%             |
| 60240      | Medicare Tax Employers Share        | 197,770           | 241,991           | 270,866           | 297,539            | 10%            |
| 60250      | Medicare Tax ER - Interns           | 3,438             | 2,597             | 6,931             | 4,031              | -42%           |
| 60255      | Social Security ER - Interns        | 14,699            | 11,104            | 36,567            | 21,267             | -42%           |
| 60300      | Tuition Reimbursement               | 24,986            | 26,573            | 43,776            | 43,776             | 0%             |
| 60310      | Transit Passes                      | 123,557           | 106,153           | 212,795           | 212,795            | 0%             |
| 60315      | Bus Passes NT - Interns             | 15,395            | 10,209            | 38,174            | 22,201             | -42%           |
| 60320      | Carpool Reimbursement               | 420               | 280               | 420               | -                  | -100%          |
| 60360      | De Minimis Employee Exp             | -                 | 55,400            | -                 | -                  |                |
| 60365      | De Minimis Employee Exp Interns     | -                 | 2,200             | -                 | -                  |                |
| 60400      | Workers Compensation Insurance      | 205,585           | 184,205           | 205,585           | 184,205            | -10%           |
| 60405      | Unemployment Compensation Insurance | 40,469            | 13,464            | 35,000            | 35,000             | 0%             |
| 60410      | Miscellaneous Employee Benefits     | 74,427            | 81,448            | 91,254            | 93,654             | 3%             |
| 60415      | SCAG 457 Match                      | 102,915           | 113,455           | 109,000           | 113,000            | 4%             |
| 60450      | Benefits Administrative Fees        | 3,474             | 3,789             | 43,400            | 43,967             | 1%             |
| 60500      | Automobile Allowance                | 26,412            | 17,565            | 18,000            | 18,000             | 0%             |
|            | <b>Total</b>                        | <b>45,095,447</b> | <b>54,120,678</b> | <b>95,981,443</b> | <b>147,076,041</b> | <b>53%</b>     |

\*Totals may not add due to rounding



FINAL  
**COMPREHENSIVE  
BUDGET**  
FISCAL YEAR 2021–2022

**SECTION II**

---

**Budget Components**



# OVERALL WORK PROGRAM

## OVERALL WORK PROGRAM (OWP)

### THE FLOW OF FUNDS

Traditionally, the majority of OWP funding has come to SCAG via the Federal appropriations process. Some funding has been directly allocated to SCAG, and some has “passed through” via Caltrans.

### SUMMARY OF REVENUE SOURCES

#### Consolidated Planning Grant (CPG)

In 1997, FHWA/FTA instituted a transportation planning funds process called CPG. In California, the four CPG fund sources are described below.

##### 1. FHWA Metropolitan Planning (FHWA PL)

Metropolitan Planning funds, otherwise known as PL funds, are available for MPOs to carry out the metropolitan transportation planning process required by 23 U.S.C. 134, including development of metropolitan area transportation plans and transportation improvement programs.

The state must make all federally authorized PL funds available to the MPOs in accordance with a formula developed by the state, in consultation with the MPOs and approved by the FHWA.

##### 2. FTA Metropolitan Planning, Section 5303 (FTA §5303)

All MPOs with an urbanized area receive FTA §5303 funds each year to develop transportation plans and programs. The percentage of the California apportionment of FTA §5303 each MPO receives is determined by a formula agreed to by the MPOs, Caltrans and FTA.

The FTA §5303 formula has two components, a base allocation and a population component which distributes funds according to the MPOs percentage of statewide urbanized area population as of the most recent decennial census.

##### 3. FHWA State Planning and Research Part I – Strategic Partnership Grants (SP&R)

Funds transportation planning studies in partnership with Caltrans that address the regional, interregional and statewide need of the State highway system, and assist in achieving other State goals. Caltrans awards these grants through an annual, competitive selection process.

# OVERALL WORK PROGRAM

## 4. FTA State Planning and Research, Section 5304 Strategic Partnerships – Transit (FTA §5304)

Funds local and regional multimodal transportation and land use planning projects that further the region's RTP/SCS, contribute to the State's GHG reduction targets, and assist in achieving other State goals. Caltrans awards these grants through an annual, competitive selection process.

### Sustainable Communities Competitive Grants

Beginning in FY 2017-18, the Sustainable Communities Competitive Grants reside under the Sustainable Transportation Planning Grant Program and include the traditional State Highway Account (SHA) funds and Senate Bill (SB) 1 funds that are deposited into the Road Maintenance and Rehabilitation Account (RMRA). Caltrans awards these grants through an annual, competitive selection process.

#### SHA, Sustainable Communities Grants

Funds local and regional multimodal transportation and land use planning projects that further the region's RTP/SCS, contribute to the State's GHG reduction targets, and assist in achieving other State goals.

### Sustainable Communities Formula Grants

Beginning in FY 2017-18, approximately \$12.5 million in Sustainable Communities Formula Grants from SB 1 reside under the Sustainable Transportation Planning Grant Program and are allocated via formula (consistent with the FHWA PL formula) to the 18 MPOs. These funds are for local and regional multimodal transportation and land use planning projects that further the region's RTP/SCS, contribute to the State's GHG reduction targets, and assist in achieving other State goals.

### Local Funds

Each of the funding sources described above requires that local cash or in-kind services be provided as match. The Association uses a combination of the following sources for match:

#### TDA

State of California Public Utilities Code Section 99233.2 authorizes the Transportation Commissions in Los Angeles, Orange, Riverside, and San Bernardino counties to allocate up to  $\frac{3}{4}$  of 1 percent of their local transportation funds to SCAG as the multi-county planning agency for the region. As the largest source of non-federal funding received by SCAG, TDA is used to fund local initiatives and to provide cash match as needed for projects funded with state or federal funds.

# OVERALL WORK PROGRAM

## Cash Match/Local Funds

Funding from local agencies is provided to SCAG to serve as matching funds to the CPG and other grants that require local match for consultant expenditures as a condition of receiving grant funds. For example, the CPG requires a match of 11.47%. In addition, local agencies such as Transportation Commissions periodically provide funding for specific projects such as localized modeling work.

## In-Kind Match

The CPG and other grants accept in-kind match, as well as cash match, to fulfill the local match requirement for staff costs that is a condition of receiving grant funds. In-kind match includes services, such as staff time, provided by a local agency in support of the work funded by a grant.

## FTA Pass-Through Funds

As the Designated Recipient of Section 5339 and Section 5312 FTA funds, SCAG is required to pass them through to eligible public agencies. SCAG administers these grant programs which provide capital funding to replace, rehabilitate and purchase buses, vans, and fixed guideway, as well as to construct related facilities and to purchase related equipment.

## Special Grant Funds

SCAG receives various discretionary grant funds to carry out a wide array of planning programs such as Go Human Campaign, Pedestrian and Bicycle Safety Program, Clean Cities Coalition, Future Communities Pilot Program, Last Mile Freight Program, and Caltrans Local Assistance Active Transportation Program.

## AB2766/Mobile Source Air Pollution Reduction Review Committee (MSRC) Funds

State Health & Safety Code Section 44225 (AB2766) established MSRC to develop a work program to fund projects which help reduce air pollution from motor vehicles within the South Coast Air District. MSRC provides to SCAG the financial assistance which primarily supports Go Human Campaign, Future Communities Pilot Program, and Last Mile Freight Program.

## Office of Traffic Safety (OTS) Pedestrian and Bicycle Safety Funds

California OTS competitively award to various agencies for projects that increase awareness of traffic rules, rights, and responsibilities among different age groups.

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## Department of Energy/National Energy Tech Lab Funds

The Department of Energy/National Energy Tech Lab provides financial assistance to fund projects which provide technical aid and targeted outreach, within the coalition's territory, to raise awareness and foster a greater understanding of alternative fuels and advanced vehicle technologies in order to increase the market and decrease petroleum dependence.

## Active Transportation Program (ATP) Funds

ATP was created by Senate Bill 99 (Chapter 359, Statutes of 2013) and Assembly Bill 101 (Chapter 354, Statutes of 2013) to encourage increased use of active modes of transportation, such as biking and walking. The ATP program is funded from various federal and state funds appropriated in the annual Budget Act. Caltrans provides the administrative oversight for the Programs and ensures that the terms and conditions of the California Transportation Commission's guidelines.

## Regional Early Action Planning (REAP) Grants Program

The California 2019-20 Budget Act, also known as Assembly Bill (AB) 101, appropriated two new one-time programs to provide regions and jurisdictions with grants for planning activities to enable jurisdictions to increase housing planning and accelerate housing production in order to meet housing needs as determined by the sixth Regional Housing Needs Assessment (RHNA). Up to \$47.5 million is available for SCAG under the REAP Grants Program for eligible activities. This budget includes an advance allocation of the REAP Grants Program funds awarded to SCAG on April 14, 2020 in the amount of \$11,867,755.75.

# OVERALL WORK PROGRAM

## OWP BUDGET DOCUMENT

The core regional transportation planning document is the OWP and its core product is completion of the Regional Transportation Plan (RTP). The OWP is developed by SCAG on an annual basis, and:

- Introduces the agency
- Provides users with an overview of the region
- Focuses on the SCAG regional planning goals and objectives

The OWP serves as the planning structure that SCAG must adhere to for the state fiscal year, which is July 1 through June 30 of the following calendar year. The OWP includes three component pieces:

1. Regional Prospectus

The prospectus section provides the context for understanding the work activities proposed and gives information about the region. It includes, but is not limited to:

- The region's regional planning approach
- The agency's organizational structure and interagency arrangements
- An overview of governmental and public involvement
- The progress made towards implementing the RTP/SCS

2. Program/Work Elements

The Program/Work Element identifies specific planning work to be completed during the term of the OWP, as well as a narrative of previous, on-going and future year's work to be completed. It also includes the sources and uses of funds.

3. Budget Revenue & Expenditure Reports

These summary reports are a listing of all the work elements in the OWP by funding sources and expenditure category.

The OWP, in conjunction with the Overall Work Program Agreement (OWPA) and the regional planning Master Fund Transfer Agreement (MFTA), constitutes the annual funding agreement between the State and SCAG. Although the OWP includes all planning projects to be undertaken by SCAG during the fiscal year, the OWPA and MFTA do not include special federal and state grants.

# OVERALL WORK PROGRAM

## OWP LINE ITEM BUDGET

The OWP Budget can be viewed two ways: The first is a line item budget displaying how the OWP budget is allocated. The second is a chart showing the same budget by project and major budget category.

Following the budget tables are brief descriptions of each project in the OWP.

| Cost Category                            | FY21<br>Adopted      | FY22<br>Proposed  | Incr (Decr)         |
|--|----------------------|-------------------|---------------------|
| 500XX Staff                              | 9,434,096            | 9,919,932         | \$ 485,836          |
| 54300 Consultant                         | 30,910,906           | 33,704,276        | 2,793,370           |
| 54302 Non-Profits/IHL                    | 705,601              | 933,245           | 227,644             |
| 54303 Consultant TC                      | 6,919,788            | 6,352,646         | (567,142)           |
| 55305 Cloud Services                     | 2,122,030            | 1,635,500         | (486,530)           |
| 54340 Legal                              | 50,000               | -                 | (50,000)            |
| 55210 Software support                   | 250,000              | 600,000           | 350,000             |
| 5528X Third party contribution           | 5,569,260            | 5,230,855         | (338,405)           |
| 55415 Off-Site Storage                   | -                    | 9,124             | 9,124               |
| 55520 Graphic supplies                   | 5,000                | 5,000             | -                   |
| 55580 Outreach/Advertisement             | 50,000               | 64,000            | 14,000              |
| 55620 Resource materials/subscriptions   | 610,000              | 540,000           | (70,000)            |
| 55810 Public notices                     | 95,000               | 65,000            | (30,000)            |
| 55830 Networking Meetings/Special Events | 4,000                | 4,000             | -                   |
| 55920 Other meeting expense              | 23,250               | 19,000            | (4,250)             |
| 55930 Miscellaneous other                | 1,818,730            | 95,262            | (1,723,468)         |
| 55931 Miscellaneous labor                | -                    | 1,116,868         | 1,116,868           |
| 55932 Miscellaneous labor, future        | -                    | 1,185,044         | 1,185,044           |
| 56100 Printing                           | 17,000               | 9,000             | (8,000)             |
| 58100 Travel                             | 213,966              | 53,500            | (160,466)           |
| 58101 Travel-local                       | 7,500                | 5,000             | (2,500)             |
| 58110 Mileage                            | 24,000               | 24,000            | -                   |
| <b>Sub-total</b>                         | <b>\$ 58,830,127</b> | <b>61,571,252</b> | <b>\$ 2,741,125</b> |
| 51000 Fringe benefits                    | 7,290,965            | 7,646,041         | \$ 355,076          |
| 51001 Indirect costs                     | 21,907,080           | 24,823,207        | \$ 2,916,127        |
| <b>Total</b>                             | <b>\$ 88,028,172</b> | <b>94,040,500</b> | <b>\$ 6,012,328</b> |

\*Totals may not add due to rounding

# OVERALL WORK PROGRAM

This table shows the same budget by program and major budget category.

|                    | Program   | FY22 Proposed Budget |                   |                   |                  |
|--------------------|---|----------------------|-------------------|-------------------|------------------|
|                    |   | Total *              | Other Costs       | Consultant        | Consultant TC    |
| 010                | System Planning   | 1,596,993            | 880,993           | -                 | 716,000          |
| 015                | Transportation Finance  | 823,267              | 480,267           | -                 | 343,000          |
| 020                | Environmental Planning  | 1,808,797            | 1,658,797         | -                 | 150,000          |
| 025                | Air Quality and Conformity  | 869,697              | 799,697           | -                 | 70,000           |
| 030                | Federal Transportation Improvement Program (FTIP)                                     | 2,294,696            | 2,294,696         | -                 | -                |
| 045                | Geographic Information Systems (GIS)  | 5,463,468            | 4,723,652         | -                 | 739,816          |
| 050                | Active Transportation Planning  | 1,165,206            | 1,059,956         | 15,000            | 90,250           |
| 055                | Regional Forecasting, Socioeconomic Technical & Policy Analysis                       | 3,631,416            | 2,870,696         | 45,340            | 715,380          |
| 060                | Corridor Planning   | 87,467               | 87,467            | -                 | -                |
| 065                | Sustainability Program  | 1,136,048            | 1,086,048         | 50,000            | -                |
| 070                | Modeling  | 8,874,482            | 7,396,982         | 350,000           | 1,127,500        |
| 080                | Performance Assessment & Monitoring   | 592,565              | 592,565           | -                 | -                |
| 090                | Public Information and Communications   | 3,614,670            | 3,206,670         | -                 | 408,000          |
| 095                | Regional Outreach and Public Participation  | 4,179,335            | 3,813,035         | -                 | 366,300          |
| 100                | Intelligent Transportation Systems (ITS)  | 322,832              | 96,432            | -                 | 226,400          |
| 120                | OWP Development and Administration  | 1,521,485            | 1,521,485         | -                 | -                |
| 130                | Goods Movement  | 2,528,782            | 1,803,782         | -                 | 725,000          |
| 140                | Transit and Rail Planning   | 1,215,903            | 790,903           | -                 | 425,000          |
| 145                | Sustainable Communities, Strategic Partnerships and Adaptation Planning Grant Program | 2,204,454            | 257,274           | 1,947,180         | -                |
| 155                | Sustainable Communities Planning Grant Program - State Highway Account                | 830,882              | 114,776           | 716,106           | -                |
| 225                | Special Grant Projects  | 5,354,145            | 1,395,405         | 3,958,740         | -                |
| 230                | Regional Aviation and Airport Ground Access Planning                                  | 423,260              | 423,260           | -                 | -                |
| 265                | Express Travel Choices Phase III  | 108,574              | 58,574            | -                 | 50,000           |
| 267                | Clean Cities Program  | 95,000               | 95,000            | -                 | -                |
| 275                | Sustainable Communities Program   | 6,158,927            | 1,246,210         | 4,912,717         | -                |
| 280                | Future Communities Initiative   | 5,743,847            | 2,071,284         | 3,672,563         | -                |
| 290                | Research, Planning and Engagement for Sustainable Communities                         | 5,323,268            | 4,154,123         | 1,169,145         | -                |
| 300                | Regional Early Action Planning (REAP) Grants Program - AB 101                         | 11,867,755           | 3,564,770         | 8,302,985         | -                |
| 310                | Planning Strategy Development and Implementation                                      | 4,149,971            | 3,749,971         | 200,000           | 200,000          |
| 315                | Last Mile Freight Program - MSRC  | 10,053,308           | 53,308            | 10,000,000        | -                |
| <b>Total Costs</b> |   | <b>94,040,500</b>    | <b>52,348,078</b> | <b>35,339,776</b> | <b>6,352,646</b> |

\*Totals may not add due to rounding

\*Includes indirect costs, fringe benefits, non-labor, and in-kind match.

# OVERALL WORK PROGRAM

## PROGRAM/WORK ELEMENTS

The following section provides a summary of the OWP Programs and the Strategic Plan goal(s) each program supports.

### **010 System Planning**

Manager: Naresh Amatya

#### **Program Objective:**

Transportation System Planning involves long-term planning for system preservation, system maintenance, optimization of system utilization, system safety, and strategic system expansion of all modes of transportation for people and goods in the six-county region, including Imperial, Los Angeles, Orange, Riverside, San Bernardino, and Ventura. The RTP/SCS is the primary vehicle SCAG uses to achieve our transportation system planning goals and objectives. As the MPO for this region, one of SCAG's major responsibilities is to develop, administer, and update the RTP/SCS. The primary objective of this work element is to ensure SCAG is fulfilling its roles and responsibilities in this area as the designated MPO and RTPA for this region. The focus of FY 2021-22 will be to develop a framework and work with our partners towards implementation of the adopted 2020 RTP/SCS (Connect SoCal). SCAG will ensure that Connect SoCal is consistent with state and federal requirements while addressing the region's transportation needs.

#### **Strategic Plan:**

Supports Goal #1 – Produce innovative solutions that improve the quality of life for Southern Californians.

Supports Goal #2 – Advance Southern California's policy interests and planning priorities through regional, statewide, and national engagement and advocacy.

### **015 Transportation Finance**

Manager: Annie Nam

#### **Program Objective:**

This work program is critical to addressing some of SCAG's core activities—specifically, satisfying federal planning requirements on financial constraint; ensuring a reasonably available revenue forecast through the RTP/SCS planning horizon, and addressing system level operation and maintenance cost analyses along with capital cost evaluation of transportation investments. In FY 2021-22, this work program will continue development of the Connect SoCal financial plan.



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## Strategic Plan:

Supports Goal #1 – Produce innovative solutions that improve the quality of life for Southern Californians.

Supports Goal #7 – Secure funding to support agency priorities to effectively and efficiently deliver work products.

## 020 Environmental Planning

Manager: Rongsheng Luo

### Program Objective:

Prepare environmental documentation to ensure regulatory compliance with applicable federal and state laws. Review environmental plans, programs, and projects of regional significance. Monitor changes in environmental compliance requirements such as OPR's update to the State California Environmental Quality Act (CEQA) Guidelines and recent case laws regarding CEQA litigation. The focus of FY 21-22 will be developing Addendums to the Connect SoCal Program Environmental Impact Report (PEIR), as needed, pursuant to CEQA. SCAG will initiate a CEQA Program that provides services to SCAG and local jurisdictions. Work efforts would include assisting with CEQA streamlining and exemptions for housing and transit priority projects, strategies for regional mitigation, implementing SCAG mitigation measures, serve in an advisory capacity for updates to the State CEQA Guidelines, coordination with sister agencies (CARB, SCAQMD, Etc.) to develop a cohesive and regionally consistent way to evaluate environmental impacts.

On environmental justice, SCAG staff will also monitor potential changes to EJ requirements and related policies (i.e. SB1000, AB617), provide support services to member agencies, as needed, to ensure regulatory compliance, and provide on-going outreach opportunities with local jurisdictions and EJ stakeholders to discuss and collect input on environmental justice issues relevant to the region by means of the Environmental Justice Working Group. And SCAG staff will use these outreach opportunities to monitor implementation of EJ policies and assist local jurisdictions that may benefit from SCAG's wide range of EJ analysis and data.

### Strategic Plan:

Supports Goal #1 – Produce innovative solutions that improve the quality of life for Southern Californians.

Supports Goal #2 – Advance Southern California's policy interests and planning priorities through regional, statewide, and national engagement and advocacy.

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## **025 Air Quality and Conformity**

Manager: Rongsheng Luo

### **Program Objective:**

Oversee and/or perform regional transportation conformity and GHG emission analyses. Ensure that the RTP/SCS, FTIP and their amendments meet federal transportation Conformity requirements and state SB 375 regional GHG emission reduction targets. Oversee and/or provide support for SCAG air quality planning, analysis, documentation, and policy implementation. This includes collaboration with the California Air Resources Board (ARB) and local air districts in the SCAG region in developing air quality management plans/state implementation plans (AQMPs/SIPs), including new transportation conformity emission budgets to meet federal transportation conformity requirements. Facilitate federally required interagency consultation via SCAG's Transportation Conformity Working Group (TCWG), including the processing and acting as clearinghouse for the particulate matter (PM) hot spot analysis for transportation projects within the region. Continue the process to ensure the timely implementation of transportation control measures (TCMs). Continue to track and participate in relevant air quality rulemaking. Collaborate with six County Transportation Commissions in the SCAG region to compile, review, and upload federally required information for projects funded by the Congestion Mitigation and Air Quality Improvement Program (CMAQ).

### **Strategic Plan:**

Supports Goal #1 – Produce innovative solutions that improve the quality of life for Southern Californians.

Supports Goal #2 – Advance Southern California's policy interests and planning priorities through regional, statewide, and national engagement and advocacy.

## **030 Federal Transportation Improvement Program (FTIP)**

Manager: Naresh Amatya

### **Program Objective:**

The Federal Transportation Improvement Program (FTIP) is a multimodal list of capital improvement projects programmed over a six-year period. The FTIP is the program that implements the RTP. The currently approved FTIP is the 2019 FTIP and was federally approved and found to conform on December 17, 2019. The program contains approximately \$34.6 billion worth of projects beginning FY 2018-19 to FY 2023-24. The FTIP must include all federally funded

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transportation projects in the region, as well as all regionally significant transportation projects and projects for which approval from a federal agency is required regardless of funding source. The FTIP is developed to incrementally implement the programs and projects in the RTP/SCS in accordance with federal and state requirements. The FTIP is amended on an on-going basis, as necessary, thereby allowing projects consistent with the RTP/SCS to move forward toward implementation. While the 2019 FTIP continues to be amended, SCAG's Regional Council will be approving the 2021 FTIP in March 2021 and receive federal approval on April 16, 2021. The 2021 FTIP includes approximately 2,000 projects for the region, totaling nearly \$35.3 billion over a six-year period. SCAG continues work with consultant to enhance the functionality of programming and performance monitoring databases that support the program.

## Strategic Plan:

Supports Goal #2 – Advance Southern California's policy interests and planning priorities through regional, statewide, and national engagement and advocacy.

## 045 Geographic Information Systems (GIS)

Manager: Hsi-Hwa Hu & Jonathan Holt

### Program Objective:

The GIS program provides agency-wide GIS support to foster widespread use of geographic data in data-driven planning, geospatial analysis, data visualization, GIS mapping, as well as GIS application development. To enhance efficient GIS workflow, staff applies GIS programming and automation techniques to streamline regional geospatial database development and maintenance processes. GIS staff establishes innovative analytical and visualization methodology to facilitate and support policy and planning analysis. In addition, GIS staff provides professional GIS technical support and training to SCAG staff and member jurisdictions. To support SCAG's ongoing role as a Regional Information Center, the program manages and maintains all kinds of data and information for policy and planning analysis for Southern California, and provides data support and mapping capabilities to better serve the needs of the agency and stakeholders.

Additional goals include developing cutting-edge web-GIS applications and tools for information sharing and innovative planning; developing and managing SCAG's Enterprise GIS system (including GIS hardware/software, GIS database, GIS analysis, and GIS applications); developing and implementing GIS governance and GIS data management standards, and providing value-added GIS technical services and products to our local jurisdictions.

# OVERALL WORK PROGRAM

## Strategic Plan:

Supports Goal #1 – Produce innovative solutions that improve the quality of life for Southern Californians.

Supports Goal #2 – Advance Southern California’s policy interests and planning priorities through regional, statewide, and national engagement and advocacy.

Supports Goal #3 – Be the foremost data information hub for the region.

Supports Goal #4 – Provide innovative information and value-added services to enhance member agencies’ planning and operations and promote regional collaboration.

Supports Goal #6 – Deploy strategic communications to further agency priorities and foster public understanding of long-range regional planning.

## 050 Active Transportation Planning

Manager: Philip Law

### Program Objective:

Staff will continue to research and explore opportunities and partnerships to implement the core regional active transportation strategies. In addition, staff will develop partnerships and strategies that are coordinated with the rapid deployment of micro-mobility services to advance complete streets goals and reduce the use of SOVs for short trips. Staff will also work with Caltrans, counties, and individual cities to fund local active transportation plans and multi-jurisdictional active transportation projects that are part of Connect SoCal, the 2020 RTP/SCS.

Staff will also continue to manage the Regional Active Transportation Program, including providing technical assistance to project sponsors, managing planning and program grants, tracking project delivery, and preparing program amendments, as necessary. Staff will provide leadership and input at the state and regional level to ensure future funding cycles align with regional planning goals. Through continued collaboration with the California Transportation Commission, Caltrans and the Southern California county transportation commissions, SCAG will also work to improve the application and allocation procedures.

Efforts will also be continued to expand regional capability to measure the impact of active transportation investments, including through better data collection, modeling, and co-benefit analysis (focusing on greenhouse gas emissions, public health and the economy).

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## Strategic Plan:

Supports Goal #1 – Produce innovative solutions that improve the quality of life for Southern Californians.

Supports Goal #2 – Advance Southern California’s policy interests and planning priorities through regional, statewide, and national engagement and advocacy.

Supports Goal #4 – Provide innovative information and value-added services to enhance member agencies’ planning and operations and promote regional collaboration.

## 055 Regional Forecasting, Socioeconomic Technical & Policy Analysis

Manager: Hsi-Hwa Hu & Jason Greenspan

### Program Objective:

The key focus of this work element is to collect, compile, assess, analyze, and research socioeconomic, technology advancement, and demographic data and their trends, develop value-added information products, including but not limited to regional and county-level population, household and employment estimates and projections to inform regional planning and policy development.

This program also addresses the following: promote and advance in-house research and capacity with trainings and teaching research methodology, data, analytical tools - GIS, statistics, programming across the agency. Collaboration with universities, research institutes and international planning partners and peer agencies jointly conduct research and data sharing on important and emerging regional challenges and issues. Serve as the regional data and information hub, promote data and information driven decision-making process and outcome. Additional program objectives include actively promote and advocate SCAG’s innovative planning practices and experiences across the nation and internationally by organizing and conducting summits, workshops, symposiums, participation, presentation at key conferences, and publications in the peer-reviewed journals.

## Strategic Plan:

Supports Goal #1 – Produce innovative solutions that improve the quality of live for Southern Californians.

Supports Goal #2 – Advance Southern California’s policy interests and planning priorities through regional, statewide, and national engagement and advocacy.

# OVERALL WORK PROGRAM

Supports Goal #3 – Be the foremost data information hub for the region.

Supports Goal #4 – Provide innovative information and value-added services to enhance member agencies' planning and operations and promote regional collaboration.

Supports Goal #6 – Deploy strategic communications to further agency priorities and foster public understanding of long-range regional planning.

## **060 Corridor Planning**

Manager: Naresh Amatya

### **Program Objective:**

Provide input to the RTP/SCS on the design concept and scope of major transportation corridor investments, as identified upon the completion of corridor planning studies conducted under this work element and in partnership with other agencies. Initiate and/or support our partners in developing comprehensive, multi-modal and sustainable corridor plans that will meet the needs of the region, including mobility choices, well maintained, sustainable and safer transportation system. Ensure that corridor planning studies are completed in accordance with federal transportation planning requirements as identified in 23 CFR 450.

### **Strategic Plan:**

Supports Goal #1 – Produce innovative solutions that improve the quality of life for Southern Californians.

Supports Goal #2 – Advance Southern California's policy interests and planning priorities through regional, statewide, and national engagement and advocacy.

## **065 Sustainability Program**

Manager: Jason Greenspan

### **Program Objective:**

SCAG's Sustainability Program is a core effort for implementing the Connect SoCal, the 2020 RTP/SCS. The program demonstrates that the region can achieve mobility, air quality, and public health goals through local land use and policy changes along with targeted transportation investments. The program also focuses on developing regional resiliency strategies; explores pressing issues and possible challenges Southern California's residents may face in the coming decades, including climate change impacts to public health; furthers the region's ability to model the impacts of transportation and land use changes on public health; and considers ways to

# OVERALL WORK PROGRAM

address potential disruptions to anticipated regional development patterns and transportation investments.

## Strategic Plan:

Supports Goal #1 – Produce innovative solutions that improve the quality of life for Southern Californians.

## 070 Modeling

Manager: Hsi-Hwa Hu & Emmanuel Figueroa

### Program Objective:

Provide data and modeling services for the development and implementation of the RTP/SCS, FTIP, and other major land use and transportation planning initiatives. Analyze socioeconomic data and build analytical foundations for planning activities. Develop demographic and employment growth forecast through collaborating with local jurisdictions and peer planning agencies and building consensus. Continue to provide small area socioeconomic data for scenario planning and transportation modeling. Provide member agencies tools and data to analyze the impacts of their land use and planning decisions. Develop, maintain, and improve SCAG's modeling tools to more effectively forecast travel demand and estimate resulting air quality. Maintain a leadership role in the Southern California modeling community by coordinating the Region's modeling activities and by providing technical assistance and data services to member agencies and other public institutions. Promote model consistency through an active subregional modeling program. Continue ongoing modeling collaboration with SCAG's partners to advance the region's modeling practices.

### Strategic Plan:

Supports Goal #3 – Be the Foremost Data Information Hub for the Region.

## 080 Performance Assessment & Monitoring

Manager: Rongsheng Luo

### Program Objective:

Provide performance assessment and monitoring of the SCAG region that is consistent with federal performance-based planning, monitoring, and reporting guidance. Ensure the region is on

# OVERALL WORK PROGRAM

track toward achieving the goals of the 2020 RTP/SCS (Connect SoCal) and in the implementation of Connect SoCal. Performance Assessment & Monitoring tasks include the collection and analysis of data needed to identify and evaluate regional growth and development trends, transportation system performance, environmental quality, regional sustainability and climate resilience, public health, and the socioeconomic well-being of the SCAG population, including household income and housing affordability. The results of the monitoring and assessment program provide the basis for informed policy making and support plan implementation, particularly in relation to regional transportation planning and required federal performance monitoring and reporting. The provision of assistance to our local jurisdictions in the implementation of the new CEQA transportation impact assessment requirements per SB 743 is also included in this task item. This program also works with the California Department of Transportation in the coordination and data collection mandated under the Highway Performance Monitoring System (HPMS).

## Strategic Plan:

Supports Goal #4 – Provide innovative information and value-added services to enhance member agencies' planning and operations and promote regional collaboration.

## 090 Public Information & Communications

Manager: Margaret de Larios

## Program Objective:

Develop and execute a comprehensive external communications program that informs the region's diverse audiences about SCAG programs, plans, initiatives, and services. SCAG's communications strategies facilitates the agency's transportation planning activities by helping to inform the general public, media, agency stakeholders and partners about the existence, purpose and potential impact of these activities, and to convey this information in ways that are engaging and easy to understand for general audiences. SCAG communicates through various email and social media channels, engagement with local media, video production, websites, print collateral and workshops/events.

## Strategic Plan:

Supports Goal #2 – Advance Southern California's policy interests and planning priorities through regional, statewide, and national engagement and advocacy.

Supports Goal #6 – Deploy strategic communications to further agency priorities and foster public



# OVERALL WORK PROGRAM

understanding of long-range regional planning.

## **095 Regional Outreach & Public Participation**

Manager: Javiera Cartagena

### **Program Objective:**

Provide support for federal and state mandated public outreach for SCAG's planning activities. Engage regional stakeholders in the SCAG planning and programming process through the support, assessment and enhancement of outreach efforts to local governments, Tribal Governments, and members of the various stakeholder entities, including community, environmental, business, and academic groups, as well as other interested parties. The SCAG Regional Offices are critical components in these efforts, with SCAG staff assigned to an office in each county in the SCAG region.

### **Strategic Plan:**

Supports Goal #2 – Advance Southern California's policy interests and planning priorities through regional, statewide, and national engagement and advocacy.

Supports Goal #4 – Provide innovative information and value-added services to enhance member agencies' planning and operations and promote regional collaboration.

## **100 Intelligent Transportation Systems (ITS)**

Manager: Philip Law

### **Program Objective:**

Continue engaging with regional stakeholders on ITS and ITS related matters, including use and maintenance of the updated Regional ITS Architecture. Maintain the web-accessible Architecture and provide documentation to maximize usability of the Architecture and ensure on-going maintenance. Seek to provide training and educational opportunities to stakeholders on ITS related topics in partnership with FHWA/Caltrans as opportunities become available.

### **Strategic Plan:**

Supports Goal #1 – Produce innovative solutions that improve the quality of life for Southern Californians.

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## **120 OWP Development & Administration**

Manager: Erika Bustamante

### **Program Objective:**

Develop, administer, and monitor the Overall Work Program (OWP). The OWP is a required function of SCAG as the Metropolitan Planning Organization (MPO) for this region and provides a detailed description of the planning activities that will be completed by the MPO and its partners in the fiscal year.

### **Strategic Plan:**

Supports Goal #7 – Secure funding to support agency priorities to effectively and efficiently deliver work products.

## **130 Goods Movement**

Manager: Annie Nam

### **Program Objective:**

This work program focuses on integrating freight related transportation initiatives into the regional transportation planning process, including efforts to refine and support the implementation of the Comprehensive Regional Goods Movement Plan and Implementation Strategy. This strategy includes proposals set forth in Connect SoCal, the 2020 RTP/SCS.

### **Strategic Plan:**

Supports Goal #1 – Produce innovative solutions that improve the quality of life for Southern Californians.

Supports Goal #2 – Advance Southern California’s policy interests and planning priorities through regional, statewide, and national engagement and advocacy.

Supports Goal #7 – Secure funding to support agency priorities to effectively and efficiently deliver work products.

## **140 Transit and Rail Planning**

Manager: Philip Law

### **Program Objective:**

Support and engage transit and rail operations in corridor and regional planning efforts and in

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further refining the transit and rail strategies for inclusion in future updates to Connect SoCal. Monitor FTA rulemaking and guidance related to new provisions for performance-based planning and coordinate with transit operators to address specific requirements related to transit safety and transit asset management (TAM), as they relate to metropolitan transportation planning. Assess and monitor regional transit system performance. Work with transit operators through the Regional Transit Technical Advisory Committee to ensure stakeholder input and participation in the metropolitan transportation planning process, consistent with the SCAG MOUs with the transit operators.

## Strategic Plan:

Supports Goal #1 – Produce innovative solutions that improve the quality of life for Southern Californians.

## **145 Sustainable Communities, Strategic Partnerships and Adaptation Planning Grant Program**

Manager: Erika Bustamante

## Program Objective:

To encourage local and regional planning that furthers state goals; to identify and address statewide, interregional, or regional transportation deficiencies on the State highway system; and to support planning actions at the local and regional levels that advance climate change efforts on the transportation system.

## Strategic Plan:

Supports Goal #2 – Advance Southern California’s policy interests and planning priorities through regional, statewide, and national engagement and advocacy.

Supports Goal #4 – Provide innovative information and value-added services to enhance member agencies’ planning and operations and promote regional collaboration.

## **155 Sustainable Communities Planning Grant Program – State Highway Account**

Manager: Erika Bustamante

## Program Objective:

To encourage local and regional planning that furthers state goals; to identify and address

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statewide, interregional, or regional transportation deficiencies on the State highway system; and to support planning actions at the local and regional levels that advance climate change efforts on the transportation system.

## Strategic Plan:

Supports Goal #2 – Advance Southern California’s policy interests and planning priorities through regional, statewide, and national engagement and advocacy.

Supports Goal #4 – Provide innovative information and value-added services to enhance member agencies’ planning and operations and promote regional collaboration.

## 225 Special Grant Projects

Manager: Frank Wen

## Program Objective:

To fund and participate in environmental and transportation specialized projects with funding from discretionary grants and/or local funds contributed by local jurisdictions. Grants assist the region and local agencies to better integrate land use, technology and transportation planning to develop alternatives for addressing growth, sustainability and to assess efficient infrastructure investments that meet community needs. In addition, staff has secured multiple grants to support Go Human, a Regional Active Transportation Safety and Encouragement Campaign. The Campaign will be implemented in partnership with the six county health departments and six county transportation commissions and aims to increase levels of active transportation while reducing collisions. The multi-faceted campaign will include partnering with local agencies on demonstration projects, coordinating safety trainings and workshops, and increasing public awareness of the rules of the road through outreach and advertising partnerships,

SCAG will also administer an ATP grant to develop a regional template for active transportation plans in disadvantaged communities. The template will be used to partner with at least six cities to prepare active transportation plans.

## Strategic Plan:

Supports Goal #1 – Produce innovative solutions that improve the quality of live for Southern Californians.

Supports Goal #2 – Advance Southern California’s policy interests and planning priorities through regional, statewide, and national engagement and advocacy.

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Supports Goal #4 – Provide innovative information and value-added services to enhance member agencies’ planning and operations and promote regional collaboration.

Supports Goal #6 – Deploy strategic communications to further agency priorities and foster public understanding of long-range regional planning.

Supports Goal #7 – Secure funding to support agency priorities to effectively and efficiently deliver work products.

## **230 Regional Aviation & Airport Ground Access Planning**

Manager: Naresh Amatya

### **Program Objective:**

Monitor progress of the 2020 RTP/SCS Aviation Program. Continue ongoing work on regional airport and airport ground access planning. Explore new areas of research on aviation systems planning. Gather and analyze aviation and transportation data. Share data and information with stakeholders. Collaborate with partners through ongoing communication and participation on working groups and committees, Manage and convene the Aviation Technical Advisory Committee. Begin long-term planning and data collection for updating the Aviation Element in the 2024 RTP/SCS.

### **Strategic Plan:**

Supports Goal #1 – Produce innovative solutions that improve the quality of life for Southern Californians.

Supports Goal #2 – Advance Southern California’s policy interests and planning priorities through regional, statewide, and national engagement and advocacy.

Supports Goal #3 – Be the foremost data information hub for the region.

Supports Goal #4 – Provide innovative information and value-added services to enhance member agencies’ planning and operations and promote regional collaboration.

## **265 Express Travel Choices Phase III**

Manager: Annie Nam

### **Program Objective:**

Update the Regional Express Lanes Concept of Operations and associated research to facilitate the buildout of the planned express lane system. Conduct related managed lanes and value

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pricing research.

## Strategic Plan:

Supports Goal #1 – Produce innovative solutions that improve the quality of life for Southern Californians.

Supports Goal #7 – Secure funding to support agency priorities to effectively and efficiently deliver work products.

## 267 Clean Cities Program

Manager: Jason Greenspan

### Program Objective:

Administer the U.S. Department of Energy (DOE) Clean Cities Program for the SCAG Clean Cities Coalition, including performing outreach and marketing in support of expanding alternative fuels in the SCAG region. Partner with public and private entities to displace petroleum gasoline use by encouraging purchase of alternative vehicles, increasing efficiency of existing fleet vehicles, and reduction of vehicle miles traveled (VMT).

### Strategic Plan:

Supports Goal #4 – Provide innovative information and value-added services to enhance member agencies' planning and operations and promote regional collaboration.

## 275 Sustainable Communities Program

Manager: Jason Greenspan

### Program Objective:

The Sustainable Communities Program (SCP) is a proven, recognized and effective framework for deploying essential planning resources throughout the SCAG region. This collaborative initiative provides assistance to member local jurisdictions to coordinate sustainable transportation, land use and regional policies and issues in local planning. The SCP seeks to provide needed planning resources to local jurisdictions for sustainability planning efforts; develop local plans that support the implementation of the Connect SoCal, the 2020 RTP/SCS; and increase the region's competitiveness for federal and state funds. The program seeks planning solutions to local growth challenges and results in strategies that promote local and regional sustainability through the integration of transportation and land use, with particular focus on developing and practical

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strategies to reduce greenhouse gases. It will continue to be a critical tool in achieving SB 375 targets and other State goals aimed at reducing GHG emissions.

## Strategic Plan:

Supports Goal #1 – Produce innovative solutions that improve the quality of live for Southern Californians.

Supports Goal #2 – Advance Southern California’s policy interests and planning priorities through regional, statewide, and national engagement and advocacy.

Supports Goal #4 – Provide innovative information and value-added services to enhance member agencies’ planning and operations and promote regional collaboration.

## 280 Future Communities Initiative

Manager: Hsi-Hwa Hu & Philip Law

## Program Objective:

The Future Communities Initiative, guided by the Emerging Technologies Committee, includes early action items aimed at harnessing the power of new technologies, big data, open data as well as enhanced analytics to promote innovation in regional and local planning and reduce transportation demand. Tools and resources provided through the initiative will enable more informed regional and local policy making, increase the efficiency of public service delivery, and ensure the financial sustainability of future cities. The Future Communities Initiative will play a key role in reducing VMT and GHG emissions by modernizing regional land-use and transportation planning tools, fostering data-driven collaboration with SCAG’s partner agencies, and providing local agencies with planning resources to pilot new technologies and initiatives to reduce travel demand.

## Strategic Plan:

Supports Goal #1 – Produce innovative solutions that improve the quality of live for Southern Californians.

Supports Goal #3 – Be the foremost data information hub for the region.

Supports Goal #4 – Provide innovative information and value-added services to enhance member agencies’ planning and operations and promote regional collaboration.

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## **290 Research, Planning and Engagement for Sustainable Communities**

Manager: Jason Greenspan & Annie Nam

### **Program Objective:**

SCAG staff initiated the implementation of the 2016 RTP/SCS immediately after its adoption, and has since launched research, planning and studies in preparation for the 2020 SCS. Much of SCAG's research and planning is focused on reducing single occupancy vehicle trips and transportation related GHG through advancing mode shift, transportation demand management, operational efficiency, system accessibility, and integration of future transportation, employment and land use.

### **Strategic Plan:**

Supports Goal #1 – Produce innovative solutions that improve the quality of live for Southern Californians.

Supports Goal #2 – Advance Southern California's policy interests and planning priorities through regional, statewide, and national engagement and advocacy.

## **300 Regional Early Action Planning (REAP) Grants Program – AB 101**

Manager: Rongsheng Luo

### **Program Objective:**

To accelerate housing production region-wide, SCAG staff will develop a variety of programs to assist local jurisdictions, subregional partners, and stakeholders. The REAP grants program is intended to promote housing production through planning, strategies, and best practices and SCAG staff will encourage the coordination of REAP funding directed toward jurisdictions with other Statewide funding sources directly provided to jurisdictions. The REAP grants program will provide education and technical assistance throughout the region to meet housing need.

### **Strategic Plan:**

Supports Goal #1 – Produce innovative solutions that improve the quality of live for Southern Californians.

Supports Goal #2 – Advance Southern California's policy interests and planning priorities through regional, statewide, and national engagement and advocacy.



# OVERALL WORK PROGRAM

## **310 Planning Strategy Development and Implementation**

Manager: Frank Wen

### **Program Objective:**

This project will develop a strategic framework for implementing, monitoring, and conducting performance assessment of the current Connect SoCal (2020 Regional Transportation Plan/Sustainable Communities Strategy) and integrating existing strategies with emerging trends and technologies and coordinating across all SCAG departments to develop of the next Connect SoCal (2024 RTP/SCS). This project will coordinate and advance planning division priorities and major work programs, and coordinate projects that fall in different departments. Additionally, this program will foster partnerships with federal, state, regional, and local agencies, and identify, seek, and manage resources to advance portfolio projects. To accomplish above objectives, the Planning Strategy Department will coordinate planning teams in the following program areas: Connect SoCal Strategy Teams, Planning Studios—Equity, Education & Engagement, Resilience, Connect SoCal Monitoring and Performance Measurement/Assessment, Local Planning and Program Assistance, and Local Jurisdiction Technical and Information Assistance.

### **Strategic Plan:**

Supports Goal #1 – Produce innovative solutions that improve the quality of live for Southern Californians.

Supports Goal #2 – Advance Southern California’s policy interests and planning priorities through regional, statewide, and national engagement and advocacy.

Supports Goal #3 – Be the foremost data information hub for the region.

Supports Goal #4 – Provide innovative information and value-added services to enhance member agencies’ planning and operations and promote regional collaboration.

Supports Goal #6 – Deploy strategic communications to further agency priorities and foster public understanding of long-range regional planning.

Supports Goal #7 – Secure funding to support agency priorities to effectively and efficiently deliver work products.

## **315 Last Mile Freight Program – MSRC**

Manager: Annie Nam

### **Program Objective:**

SCAG has partnered with the Mobile Source Air Pollution Reduction Review Committee (MSRC) to establish the Last Mile Freight Program (LMFP). The LMFP is intended to achieve immediate

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reductions in criteria pollutants and greenhouse gas emissions from commercially deployed vehicles/equipment serving the last mile delivery market. The LMFP will inform both industry and the public regarding zero-emissions/near-zero emissions vehicle/equipment and supporting infrastructure performance and how this information can be used to scale emissions reductions to contribute to regional air quality goals.

## **Strategic Plan:**

Supports Goal #1 – Produce innovative solutions that improve the quality of life for Southern Californians.

Supports Goal #2 – Advance Southern California’s policy interests and planning priorities through regional, statewide, and national engagement and advocacy.

# FTA GRANT BUDGET

## FTA DISCRETIONARY AND FORMULA GRANT BUDGET

### Program Overview

SCAG is the Designated Recipient of FTA Urbanized Area Formula Grants under 49 U.S.C. Section 5307 for the large urbanized areas (UZAs) with populations of 200,000 or more (according to the latest U.S. Census) in the SCAG region. Pursuant to the two-year transportation reauthorization bill that was signed into Law on July 6, 2012, the Moving Ahead for Progress in the 21st Century Act (MAP-21; P.L. 112-131), funding is authorized for 49 U.S.C. Section 5339 Bus and Bus Facilities Formula Grants Program and U.S.C. Section 5312 National Research & Technology Program to SCAG due to being the Section 5307 Designated Recipient.

As the Designated Recipient, SCAG is responsible to apply for and pass through Section 5339 and Section 5312 grant funds for specialized transportation programs and projects, which provide capital funding to replace, rehabilitate and purchase buses, vans, fixed guide-way, as well as to construct related facilities and purchase related equipment.

### Line Item Budget

The following table shows the FTA Discretionary and Formula Grant line item budget.

| Cost Category                      | FY21 Adopted | FY22 Proposed | Incr (Decr)   |
|------------------------------------|--------------|---------------|---------------|
| <b>500XX Staff</b>                 | \$ 43,832    | \$ 36,504     | \$ (7,328)    |
| <b>54300 SCAG Consultant</b>       | \$ -         | \$ 240,000    | \$ 240,000    |
| <b>54360 Pass Through Payments</b> |              |               |               |
| Riverside Transit Agency           | 1,492,532    | 1,492,532     | -             |
| SunLine Transit Agency             | 1,132,988    | 1,148,370     | 15,382        |
| Metro-Foothill                     | 405,633      | 4,550,504     | 4,144,871     |
| ATNs'                              | -            | 2,000,000     | 2,000,000     |
| <b>54360 Total</b>                 | \$ 3,031,153 | \$ 9,191,406  | \$ 6,160,253  |
| <b>55930 Miscellaneous Other</b>   | \$ 106,664   | \$ 95,455     | \$ (11,209)   |
| <b>55931 Miscellaneous Labor</b>   | \$ -         | \$ 87,584     | \$ 87,584     |
| <b>59090 Exp Local Other</b>       |              |               |               |
| Riverside Transit Agency           | 372,901      | 372,901       | -             |
| SunLine Transit Agency             | 208,941      | 211,734       | 2,793         |
| Metro-Foothill                     | 295,321      | 8,120,899     | 7,825,578     |
| ATNs'                              | -            | 31,306,073    | 31,306,073    |
| <b>59090 Total</b>                 | \$ 877,163   | \$ 40,011,607 | \$ 39,134,444 |
| <b>Sub-total</b>                   | \$ 4,058,812 | \$ 49,662,556 | \$ 45,603,744 |
| <b>51000 Fringe Benefits</b>       | \$ 34,979    | \$ 28,561     | \$ (6,418)    |
| <b>51001 Indirect Costs</b>        | \$ 103,226   | \$ 91,941     | \$ (11,285)   |
| <b>Total</b>                       | \$ 4,197,017 | \$ 49,783,058 | \$ 45,586,041 |

# TDA BUDGET

## TDA BUDGET

### Program Overview

State of California Public Utilities Code Section 99233.2 authorizes the Transportation Commissions in Los Angeles, Orange, Riverside and San Bernardino counties to allocate up to  $\frac{3}{4}$  of 1 percent of their local transportation funds to SCAG as the multi-county planning agency for the region. SCAG uses TDA to fund local initiatives and to provide cash match as needed for projects funded with state or federal funds.

### Line Item Budget

In FY 2021-22, the TDA budget includes \$7,795,869 for non-capital (consultants and staff related costs), and \$426,467 for debt service payments for furniture/fixtures and audio-visual equipment for the new SCAG offices.

The following table shows the TDA line item budget.

|  | FY21 Adopted        | FY22 Proposed       | Incr (Decr)        |
|--|---------------------|---------------------|--------------------|
| <b>REVENUES:</b>                         |                     |                     |                    |
| TDA Revenue                              | \$ 6,312,424        | \$ 5,087,498        | \$ (1,224,926)     |
| Transfer from Fund Balance               | 1,367,921           | 3,134,838           | 1,766,917          |
| <b>Total Revenues</b>                    | <b>7,680,345</b>    | <b>8,222,336</b>    | <b>541,991</b>     |
| <b>EXPENDITURES:</b>                     |                     |                     |                    |
| 500XX Staff                              | \$ 1,016,346        | \$ 1,334,817        | \$ 318,471         |
| 54300 SCAG consultant                    | 2,587,494           | 1,664,530           | (922,964)          |
| 54302 Non-Profits/IHL                    | 80,933              | 174,630             | 93,697             |
| 55210 Software Support                   | -                   | -                   | -                  |
| 55250 Cloud Services                     | 331,927             | 276,122             | (55,805)           |
| 55520 Graphic Supplies                   | 5,000               | 5,000               | -                  |
| 55580 Outreach/Advertisement             | -                   | 4,124               | 4,124              |
| 55810 Public Notices                     | -                   | 4,124               | 4,124              |
| 55830 Networking Meetings/Special Events | -                   | 379                 | 379                |
| 55920 Other meeting expense              | 1,250               | 948                 | (302)              |
| 55930 Miscellaneous other                | 90,692              | 41,971              | (48,721)           |
| 55931 Miscellaneous labor                | -                   | 50,726              | 50,726             |
| 55932 Miscellaneous labor, future        | -                   | 31,174              | 31,174             |
| 58100 Travel                             | 17,450              | 20,500              | 3,050              |
| 58110 Mileage                            | -                   | 1,896               | 1,896              |
| <b>Sub-total</b>                         | <b>4,131,092</b>    | <b>3,610,941</b>    | <b>(520,151)</b>   |
| 51000 Fringe benefits - Reg Staff        | 698,796             | 887,922             | 189,126            |
| 51003 Fringe benefits - Intern           | 28,724              | 40,839              | 12,115             |
| 51001 Indirect Cost                      | 2,304,917           | 3,256,167           | 951,250            |
| <b>Non-Capital</b>                       | <b>\$ 7,163,529</b> | <b>\$ 7,795,869</b> | <b>\$ 632,340</b>  |
| 55310 F&F Principal                      | 251,852             | 264,368             | 12,516             |
| 55315 F&F Interest                       | 19,237              | 10,423              | (8,814)            |
| 55320 AV Principal                       | 141,160             | 149,034             | 7,874              |
| 55325 AV Interest                        | 4,567               | 2,642               | (1,925)            |
| 55730 Capital Outlay                     | 100,000             | -                   | (100,000)          |
| <b>Capital &amp; Debt Service</b>        | <b>\$ 516,816</b>   | <b>\$ 426,467</b>   | <b>\$ (90,349)</b> |
| <b>Total Expenditures</b>                | <b>\$ 7,680,345</b> | <b>\$ 8,222,336</b> | <b>\$ 541,991</b>  |

# GENERAL FUND BUDGET

## GENERAL FUND BUDGET (GF)

### Program Overview

The General Fund (GF) has been established to: provide support to the Regional Council (RC) and its Subcommittees for the costs of stipends and travel; fund costs not eligible for grant reimbursement; provide a source of working capital; finance program expenditures, which must be paid prior to sending requisitions to certain federal and state grantors; and authorize establishment of, and borrowing from, a line of credit. The General Fund is not an available resource to fund project costs otherwise chargeable to grants.

The RC is responsible for conducting the affairs of SCAG pursuant to Article V (A) 4 of the By-Laws. Among other duties, the RC reviews and may revise, amend, increase, or decrease the proposed annual GF budget as prepared by the Chief Financial Officer. The RC submits the approved GF budget to members of the General Assembly (GA) at least thirty (30) days before the annual meeting for review. After adoption of the budget and the annual assessment schedule by the GA, the RC controls all GF expenditures in accordance with the budget.

### Membership Dues Assessments

The By-Laws require the Executive Director to annually submit the GF budget to the RC. Upon its adoption, the GA fixes membership assessment for all members of SCAG in amounts sufficient to provide the funds required by the GF budget. Member dues are calculated in accordance with the guidelines of the By-Laws.

# GENERAL FUND BUDGET

## General Fund Line Item Budget

The following table shows General Fund revenues and expenditures by task.

|                      |   | FY20 Actual      | FY21 Adopted Budget | FY22 Proposed Budget | FY21 Adopted To FY22 Proposed Incr (Decr) |
|----------------------|---|------------------|---------------------|----------------------|---|
| <b>REVENUE:</b>      | Membership Dues:                              |                  |                     |                      |   |
|                      | Counties                                      | 315,132          | 320,872             | 322,491              | 1,619                                     |
|                      | Cities  | 1,689,338        | 1,742,925           | 1,711,929            | (30,996)                                  |
|                      | Commissions                                   | 88,500           | 88,500              | 88,500               | -   |
|                      | Transportation Corridor Agency                | 10,000           | 10,000              | 10,000               | -   |
|                      | Air Districts                                 | 10,000           | 10,000              | 10,000               | -   |
|                      | Sub-total                                     | 2,112,970        | \$ 2,172,297        | \$ 2,142,920         | \$ (29,377)                               |
|                      | Interest                                      | 92,760           | 130,000             | 130,000              | -   |
|                      | Other   | 29,491           | 41,676              | 41,800               | 124                                       |
|                      | General Assembly Sponsorships & Registrations | 10,000           | 340,000             | 340,000              | -   |
|                      | Recovery Of Previously Disallowed Grant Costs | 4,062,579        | -                   | -                    | -   |
|                      | Transfer from Fund Balance                    | -                | -                   | 1,558,281            | 1,558,281                                 |
|                      | Sub-total                                     | 4,194,830        | \$ 511,676          | \$ 2,070,081         | \$ 1,558,405                              |
|                      | <b>Total Revenues</b>                         | <b>6,307,800</b> | <b>\$ 2,683,973</b> | <b>\$ 4,213,001</b>  | <b>\$ 1,529,028</b>                       |
| <b>EXPENDITURES:</b> | <b>Task .01</b>                               |                  |                     |                      |   |
|                      | <b>Regional Council</b>                       |                  |                     |                      |   |
|                      | <b>Regional Council:</b>                      |                  |                     |                      |   |
|                      | Staff Time                                    | 893              | 10,285              | 12,884               | 2,599                                     |
|                      | Legal Services                                | 76,366           | 100,000             | 100,000              | -   |
|                      | Miscellaneous Other                           | 7,605            | -                   | -                    | -   |
|                      | Other Meeting Expense                         | 18,530           | 20,000              | 20,000               | -   |
|                      | RC/Committee Meeting                          | -                | 15,000              | 15,000               | -   |
|                      | RC Retreat                                    | 12,616           | 13,000              | 13,000               | -   |
|                      | Stipends                                      | 201,430          | 195,000             | 202,000              | 7,000                                     |
|                      | Travel - Outside                              | 46,758           | 50,000              | 50,000               | -   |
|                      | Travel - Local                                | 37,243           | 46,000              | 46,000               | -   |
|                      | Mileage - Local                               | 19,608           | 25,000              | 25,000               | -   |
|                      | Task sub-total                                | 421,050          | \$ 474,285          | \$ 483,884           | \$ 9,599                                  |
| <b>Task .02</b>      | <b>Legislative</b>                            |                  |                     |                      |   |
|                      | <b>External Legislative:</b>                  |                  |                     |                      |   |
|                      | Staff Time                                    | 8,393            | 26,715              | 28,370               | 1,655                                     |
|                      | Federal Lobbyist                              | -                | 120,000             | 120,000              | -   |
|                      | Other Meeting Expense                         | 10,050           | 15,000              | 15,000               | -   |
|                      | Resource Materials / Subscriptions            | 120              | 2,000               | 2,000                | -   |
|                      | State Lobbyist                                | 96,311           | 120,000             | 108,000              | (12,000)                                  |
|                      | Travel - Outside                              | 2,412            | 10,000              | 10,000               | -   |
|                      | Travel - Local                                | 57               | -                   | -                    | -   |
|                      | Mileage                                       | 224              | 500                 | 500                  | -   |
| Task sub-total       | 117,566                                       | \$ 294,215       | \$ 283,870          | \$ (10,345)          |   |
| <b>Task .03</b>      | <b>RHNA</b>                                   |                  |                     |                      |   |
|                      | <b>RHNA:</b>                                  |                  |                     |                      |   |
|                      | Staff Time                                    | 240,880          | -                   | -                    | -   |
|                      | Legal Services                                | 6,197            | -                   | -                    | -   |
|                      | Public Notices                                | 29,822           | -                   | -                    | -   |
|                      | SCAG Consultant                               | 16,913           | -                   | -                    | -   |
|                      | Travel - Outside                              | 379              | -                   | -                    | -   |
| Task sub-total       | 295,314                                       | \$ -             | \$ -                | \$ -                 |   |

# GENERAL FUND BUDGET

## General Fund Line Item Budget (continued)

|   |                                       | FY20 Actual | FY21 Adopted Budget | FY22 Proposed Budget | FY21 Adopted To FY22 Proposed Incr (Decr) |
|---|---------------------------------------|-------------|---------------------|----------------------|---|
| <b>Task .04<br/>Other<br/>Non-Labor</b>               | <b>Other Non-Labor:</b>               |             |                     |                      |   |
|   | Bank Fees                             | 14,626      | 15,000              | 15,000               | -   |
|   | Contingency                           | 3,937,569   | 261                 | -                    | (261)                                     |
|   | Demographic Workshop                  | -           | 28,000              | 28,000               | -   |
|   | Economic Summit                       | 84,742      | 85,000              | 85,000               | -   |
|   | Housing Summit                        | -           | 20,000              | 20,000               | -   |
|   | Legal Services                        | 21,820      | 20,000              | 20,000               | 20,000                                    |
|   | Miscellaneous Other                   | 9,562       | 15,000              | 15,000               | -   |
|   | Other Meeting Expense                 | 39,811      | 50,000              | 50,000               | -   |
|   | Professional Memberships              | 8,499       | 11,500              | 11,500               | -   |
|   | SCAG Consultant                       | 76,685      | -                   | -                    | -   |
|   | SCAG Memberships                      | 106,009     | 116,000             | 127,600              | 11,600                                    |
|   | Scholarships                          | 36,000      | 36,000              | 44,000               | 8,000                                     |
|   | Software Support                      | 73,851      | 76,400              | -                    | (76,400)                                  |
|   | Sponsorships                          | 94,995      | 150,000             | 165,000              | 15,000                                    |
|   | Travel                                | 421         | 2,500               | 2,500                | -   |
| Travel - Local  | 181                                   | 1,500       | 1,500               | -                    |   |
| Staff Lodging Expense                                 | 10,114                                | 13,000      | 13,000              | -                    |   |
| Mileage - Local                                       | 665                                   | 500         | 500                 | -                    |   |
|   | Task sub-total                        | 4,515,551   | \$ 620,661          | \$ 598,600           | \$ (22,061)                               |
| <b>Task .06<br/>General Assembly</b>                  | <b>General Assembly:</b>              |             |                     |                      |   |
|   | Staff Time                            | 8,014       | 49,562              | 53,805               | 4,243                                     |
|   | General Assembly                      | 59,534      | 611,500             | 611,500              | -   |
|   | Miscellaneous Other                   | 125         | -                   | -                    | -   |
|   | Printing                              | -           | 10,000              | 10,000               | -   |
|   | SCAG Consultant                       | -           | 87,000              | 60,000               | (27,000)                                  |
| Mileage   | 280                                   | 5,000       | 5,000               | -                    |   |
|   | Task sub-total                        | 67,953      | \$ 763,062          | \$ 740,305           | \$ (22,757)                               |
| <b>Task .10<br/>Capital Outlay<br/>&gt;\$5K</b>       | <b>Capital Outlay &gt;\$5K</b>        |             |                     |                      |   |
|   | Capital Outlay                        | -           | -                   | 1,512,183            | 1,512,183                                 |
|   | Task sub-total                        | -           | \$ -                | \$ 1,512,183         | \$ 1,512,183                              |
| <b>Task .11<br/>Public Records<br/>Administration</b> | <b>Public Records Administration:</b> |             |                     |                      |   |
|   | Staff Time                            | 5,192       | 21,611              | 25,158               | 3,547                                     |
|   | Task sub-total                        | 5,192       | \$ 21,611           | \$ 25,158            | \$ 3,547                                  |
| <b>Task .14<br/>International<br/>Collaboration</b>   | <b>International Collaboration:</b>   |             |                     |                      |   |
|   | Staff Time                            | 5,136       | 9,996               | 10,641               | 645                                       |
|   | Miscellaneous Other                   | -           | 2,000               | 2,000                | -   |
|   | Other Meeting Expense                 | -           | 1,500               | 1,500                | -   |
|   | Travel                                | 27,474      | 15,000              | 15,000               | -   |
| Mileage   | 25                                    | 500         | 500                 | -                    |   |
|   | Task sub-total                        | 32,634      | \$ 28,996           | \$ 29,641            | \$ 645                                    |

# GENERAL FUND BUDGET

## General Fund Line Item Budget (continued)

|  |  | FY20 Actual      | FY21 Adopted Budget | FY22 Proposed Budget | FY21 Adopted To FY22 Proposed Incr (Decr) |
|--|--|------------------|---------------------|----------------------|---|
| <b>Task .20</b><br><b>Go Human</b><br><b>Events</b>                          | <b>Go Human Events:</b>                |                  |                     |                      |   |
|  | Go Human                               | -                | -                   | -                    | -   |
|  | Outreach/Advertisement                 | -                | -                   | -                    | -   |
|  | RC Sponsorships                        | 90               | -                   | -                    | -   |
|  | Task sub-total                         | 90               | \$ -                | \$ -                 | \$ -                                      |
| <b>Task .23</b><br><b>Other</b><br><b>Labor</b>                              | <b>Other Labor:</b>                    |                  |                     |                      |   |
|  | Staff Time                             | 542              | 14,075              | 13,336               | (739)                                     |
|  | Task sub-total                         | 542              | \$ 14,075           | \$ 13,336            | \$ (739)                                  |
| <b>Task .24</b><br><b>Randall Lewis</b><br><b>Wellness</b><br><b>Program</b> | <b>Randall Lewis Wellness Program:</b> |                  |                     |                      |   |
|  | Resource Materials / Subscriptions     | 411              | -                   | -                    | -   |
|  | Travel - Local                         | 105              | -                   | -                    | -   |
|  | Wellness                               | 6,560            | -                   | -                    | -   |
|  | Task sub-total                         | 7,075            | \$ -                | \$ -                 | \$ -                                      |
| <b>Task .26</b><br><b>Employee</b><br><b>Engagement</b><br><b>Program</b>    | <b>Employee Engagement Program</b>     |                  |                     |                      |   |
|  | Engagement Committee                   | 390              | 20,000              | 20,000               | -   |
|  | Employee Recognition                   | 3,715            | 15,000              | 15,000               | -   |
|  | Department Allowance                   | 6,055            | 15,000              | 15,000               | -   |
|  | Task sub-total                         | 10,161           | \$ 50,000           | \$ 50,000            | \$ -                                      |
|  | <b>Total for all tasks</b>             | <b>5,473,129</b> | <b>\$ 2,266,905</b> | <b>\$ 3,736,977</b>  | <b>\$ 1,470,072</b>                       |
|  | Allocated Fringe Benefits              | 187,855          | 105,521             | 112,822              | 7,301                                     |
|  | Allocated Indirect Costs               | 569,759          | 311,548             | 363,202              | 51,654                                    |
|  | <b>Total</b>                           | <b>6,230,742</b> | <b>\$ 2,683,973</b> | <b>\$ 4,213,001</b>  | <b>\$ 1,529,027</b>                       |

\*Totals may not add due to rounding



# FRINGE BENEFITS BUDGET

## FRINGE BENEFITS BUDGET (FB)

### Program Overview

Fringe benefits (FB) are employee-associated costs such as leave expenses (vacation, holidays, personal floating holidays, sick leave, etc.), health plan expenses, retirement plan expenses, workers' compensation insurance, unemployment insurance, bus/rail/carpool expenses, tuition reimbursement expenses, and deferred compensation expenses. These costs are expressed as a rate for full-time regular staff. The rate is the pooled costs of the fringe benefits divided by the total salaries for full-time regular staff.

To participate in SCAG's fringe benefits program, staff must hold benefits-eligible positions as regular, at-will or limited-term positions. Some of these programs provide staff and their families with financial protection if they become ill or disabled. Others are designed to aid them in preparing for retirement or in meeting educational costs they incur for themselves. Others are designed to allow staff and their family's time to recreate and spend time together.

The employee-associated costs are related to SCAG's full-time staff to generate a fringe benefits burden rate. The fringe benefits burden is applied to all staff charges in OWP, General Fund and Indirect projects.

A rate is applied to all OWP, GF and IC salaries, e.g., for every \$1,000 of salaries, the FB budget is \$782.43 (78.2433%).

Part-time staff, interns, and temporary employees may be eligible for SCAG's limited fringe benefits. Part-time staff, interns, and temporary employee benefits are calculated separately and are not part of the fringe benefits burden rate.

# FRINGE BENEFITS BUDGET

## Line Item Budget

The following table shows the Fringe Benefits line item budget.

| GL Account | Line Item                               | FY21 Adopted      | FY22 Proposed     | Incr (Decr)    |
|------------|---|-------------------|-------------------|----------------|
| 60002      | Sick leave                              | 305,888           | 393,591           | 87,703         |
| 60004      | PFH                                     | 355,494           | 427,861           | 72,367         |
| 60003      | Holiday                                 | 754,169           | 997,420           | 243,251        |
| 60001      | Vacation                                | 1,199,707         | 1,053,921         | (145,786)      |
| 60032      | Sick - Interns                          | 15,933            | 9,267             | (6,666)        |
| 60041      | Vacation Cash Out                       | 266,967           | 266,967           | -              |
| 60110      | PERS                                    | 6,018,361         | 6,631,379         | 613,018        |
| 60120      | PARS                                    | 76,595            | 78,127            | 1,532          |
| 60200      | Health insurance - actives              | 1,670,400         | 1,756,800         | 86,400         |
| 60201      | Health insurance - retirees PAYGO       | 698,772           | 698,772           | -              |
| 60210      | Dental insurance                        | 277,049           | 283,678           | 6,629          |
| 60220      | Vision insurance                        | 74,275            | 79,575            | 5,300          |
| 60225      | Life insurance                          | 92,345            | 97,689            | 5,344          |
| 60240      | Medicare tax employers - regular staff  | 270,866           | 297,539           | 26,673         |
| 60250      | Medicare tax employers - interns        | 6,931             | 4,031             | (2,900)        |
| 60255      | Social security tax employers - interns | 36,567            | 21,267            | (15,300)       |
| 60300      | Tuition reimbursement                   | 43,776            | 43,776            | -              |
| 60310      | Bus passes - regular staff              | 212,795           | 212,795           | -              |
| 60315      | Bus passes - interns                    | 38,174            | 22,201            | (15,973)       |
| 60320      | Carpool reimbursement                   | 420               | -                 | (420)          |
| 60400      | Workers compensation                    | 205,585           | 184,205           | (21,380)       |
| 60405      | Unemployment compensation Insurance     | 35,000            | 35,000            | -              |
| 60410      | Miscellaneous employee benefits         | 91,254            | 93,654            | 2,400          |
| 60415      | SCAG 457 match                          | 109,000           | 113,000           | 4,000          |
| 60450      | Benefits administrative fees            | 43,400            | 43,967            | 567            |
| 60500      | Automobile allowance                    | 18,000            | 18,000            | -              |
|            |   | <b>12,917,723</b> | <b>13,864,482</b> | <b>946,759</b> |

\*Totals may not add due to rounding

# INDIRECT COST BUDGET

## INDIRECT COST BUDGET (IC)

### **Program Overview**

The Indirect Cost Budget is established to provide funding for staff salaries, fringe benefits and other non-labor costs that are not attributable to an individual direct program project, except on a pro-rata basis. The Indirect Cost Allocation Plan (ICAP) is based on Caltrans guidelines and requires their approval.

An IC rate, approved by Caltrans, is applied to all productive staff salaries and fringe costs. For example, for every \$1,000 of direct salaries and fringe, the IC budget is \$1,413.15 (141.3148%). A review of the comprehensive line item budget chart beginning on page 12 shows the impact of this concept. Notice that the budgets for the OWP (pg. 19) and General Fund (pg. 43) include allocated funds for the indirect costs which represents each budget component's share of funding the Indirect Cost program.

# INDIRECT COST BUDGET

## Line Item Budget

The following table shows the Indirect Cost line item budget.

| GL Account | Cost Category                      | FY21 Adopted         | FY22 Proposed        | Incr (Decr)         |
|------------|------------------------------------|----------------------|----------------------|---------------------|
|            | Staff                              | \$ 7,013,986         | \$ 7,905,533         | \$ 891,547          |
| 54300      | SCAG consultant                    | 2,086,300            | 2,692,819            | 606,519             |
| 54340      | Legal                              | 40,000               | 40,000               | -                   |
| 55201      | Network and Communications         | -                    | 304,000              | 304,000             |
| 55210      | Software support                   | 1,279,900            | 548,900              | (731,000)           |
| 55220      | Hardware support                   | 2,715,000            | 940,817              | (1,774,183)         |
| 55240      | Repair- maintenance                | 26,500               | 26,500               | -                   |
| 55251      | Infrastructure Cloud Services      | -                    | 623,465              | 623,465             |
| 55271      | On-Prem Software                   | -                    | 247,690              | 247,690             |
| 55275      | Co-location Services               | -                    | 250,000              | 250,000             |
| 55315      | Furniture & Fixture Interest       | 8,078                | 4,376                | (3,702)             |
| 55325      | Audio-visual Equipment Interest    | 14,111               | 8,162                | (5,949)             |
| 55400      | Office rent / Operating expense    | 2,192,805            | 2,302,445            | 109,640             |
| 55410      | Office rent satellite              | 260,000              | 278,200              | 18,200              |
| 55415      | Off-site Storage                   | 5,000                | 5,000                | -                   |
| 55420      | Equipment leases                   | 100,000              | 100,000              | -                   |
| 55430      | Equip repairs and maintenance      | 1,000                | 1,000                | -                   |
| 55435      | Security Services                  | 100,000              | 100,000              | -                   |
| 55440      | Insurance                          | 285,931              | 315,000              | 29,069              |
| 55441      | Payroll / bank fees                | 15,000               | 17,500               | 2,500               |
| 55445      | Taxes                              | 5,000                | 5,000                | -                   |
| 55460      | Materials & equipment <\$5K        | 64,000               | 54,000               | (10,000)            |
| 55510      | Office supplies                    | 73,800               | 73,800               | -                   |
| 55520      | Graphic Supplies                   | 4,000                | 4,000                | -                   |
| 55530      | Telephone                          | 195,000              | -                    | (195,000)           |
| 55540      | Postage                            | 10,000               | 10,000               | -                   |
| 55550      | Delivery services                  | 5,000                | 5,000                | -                   |
| 55600      | SCAG memberships                   | 92,200               | 102,200              | 10,000              |
| 55610      | Professional memberships           | 1,500                | 1,500                | -                   |
| 55611      | Professional dues                  | 1,350                | 1,350                | -                   |
| 55620      | Resource materials                 | 60,300               | 58,100               | (2,200)             |
| 55700      | Depreciation - furniture & fixture | 185,000              | 250,330              | 65,330              |
| 55720      | Amortization - lease               | 75,000               | 75,000               | -                   |
| 55800      | Recruitment adverting              | 25,000               | 25,000               | -                   |
| 55801      | Recruitment - other                | 45,000               | 45,000               | -                   |
| 55810      | Public notices                     | 2,500                | 2,500                | -                   |
| 55820      | In House Training                  | 30,000               | 30,000               | -                   |
| 55830      | Networking Meetings/Special Events | 20,000               | 20,000               | -                   |
| 55840      | Training Registration              | 65,000               | 65,000               | -                   |
| 55920      | Other meeting expense              | 2,500                | 2,500                | -                   |
| 55930      | Miscellaneous other                | 29,500               | 14,500               | (15,000)            |
| 55950      | Temporary help                     | 106,000              | 108,316              | 2,316               |
| 56100      | Printing                           | 23,000               | 23,000               | -                   |
| 58100      | Travel                             | 83,300               | 83,300               | -                   |
| 58101      | Travel - local                     | 20,000               | 20,000               | -                   |
| 58110      | Mileage                            | 23,500               | 23,500               | -                   |
|            | <b>Sub-total</b>                   | <b>\$ 17,391,061</b> | <b>\$ 17,814,303</b> | <b>\$ 423,242</b>   |
| 51000      | Fringe benefits - regular staff    | 5,470,331            | 6,061,129            | 590,798             |
| 51003      | Fringe benefits - interns          | 15,927               | 15,927               | (0)                 |
|            | <b>Total</b>                       | <b>\$ 22,877,319</b> | <b>\$ 23,891,359</b> | <b>\$ 1,014,040</b> |

\*Totals may not add due to rounding

# INDIRECT COST BUDGET

## Indirect Cost Work Areas

The Indirect Cost budget is spread across several functional work areas within the agency. The following chart describes each work area.

| Group                   | Work Area                          | Activities   |
|-------------------------|------------------------------------|--|
| Administration          | Finance                            | Finance is responsible for all financial activities of the agency, including accounting, budget & grants, investment policy, contracts, procurement, internal audits, and directing outside audits.  |
|                         | Human Resources                    | Human Resources (HR) is responsible for staff recruitment, employee relations, training, employee benefits, maintaining personnel records, and administration of personnel rules and systems.  |
|                         | Information Technology             | Information Technology (IT) supports IT operations, computers for office staff, modeling and GIS capabilities, phone systems, video conferencing and networks as well as Facilities/property management for all of SCAG offices.   |
| Agency-wide Management  |                                    | The Agency-wide Management section is responsible for the management of staff, the budget, and day-to-day operations of the departments. The Executive Director is the official representative of the agency and its policies.   |
| Legal Services          |                                    | Legal Services is responsible for all internal and external legal affairs of the Association.  |
| Policy & Public Affairs | Legislation                        | This unit is responsible for interfacing with the legislative processes at the federal and state level.  |
|                         | Regional Services & Public Affairs | The primary responsibility of this unit is to maintain and expand governmental, community and private sector participation in the regional planning work of SCAG. This is done by working with cities and counties, local government officials, community, and business interest groups. |



FINAL  
COMPREHENSIVE  
BUDGET  
FISCAL YEAR 2021-2022

SECTION III

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# Appendices

# BUDGET LINE ITEMS

## DESCRIPTION OF BUDGET LINE ITEM

The following chart provides a description of each budget account/line item.

| Account/Line Item                      | Description  |
|--|--|
| 500XX Staff                            | Staff wages including non-worktime.  |
| 54300 Consultant                       | Outside experts retained to provide special expertise.   |
| 54302 Non-Profits/IHL                  | Partnerships with non-profit organizations and institutes of higher learning (IHL).  |
| 54303 Consultant TC                    | Same as 54300 above. Toll credits are used in lieu of local matching funds, which allows for work to be 100% funded with federal funds.                              |
| 54340 Legal                            | Outside legal experts retained to provide special expertise.   |
| 54360 Pass-Through Payments            | Payments received by SCAG but passed through to other agencies.  |
| 55201 Network and Communications       | Fees paid for any network infrastructure including network circuits, internet, and VoIP systems and calling plans.   |
| 55210 Software Support                 | Fees paid for telephone support and updates of SCAG's high-end desktop and network software.   |
| 55220 Hardware Support                 | Fees paid for maintenance and repair contracts on SCAG's computer servers.   |
| 55240 Repair - Maintenance             | Processes that do not enhance function or extend the useful life of an asset are expensed as repairs.  |
| 55250 Cloud Services                   | Monthly recurring costs for cloud compute and storage capacity.  |
| 55251 Infrastructure Cloud Services    | Fees paid for any software, licenses, or software support that is managed in the cloud by a 3rd party provider or is related to cloud provided software or services. |
| 55271 On-Prem Software                 | Fee paid for any software, licenses, or software support that is installed to or used for SCAG owned servers in our datacenters or private cloud infrastructure.     |
| 55275 Co-location Services             | Fee paid for any services, products, features, or support that are provided by an IT co-location or datacenter provider.   |
| 5528X 3rd Party Contribution           | Like-kind contribution from other agencies that are match for SCAG's grants.   |
| 55310 Furniture & Fixtures Principal   | Principal portion of furniture and fixtures debt service payments.   |
| 55315 Furniture & Fixtures Interest    | Interest portion of furniture and fixtures debt service payments.  |
| 55320 Audio-visual Equipment Principal | Principal portion of audio-visual equipment debt service payments.   |

# BUDGET LINE ITEMS

| Account/Line Item                     | Description   |
|---------------------------------------|---|
| 55325 Audio-visual Equipment Interest | Interest portion of audio-visual equipment debt service payments.   |
| 55400 Office Rent / Operating Expense | Rent and operating expense paid for SCAG's main office.   |
| 55410 Office Rent Satellite           | Rent paid for SCAG's satellite offices.   |
| 55415 Off-site Storage                | Fees paid for off-site storage.   |
| 55420 Equipment Leases                | Fees paid for copier, telephone, postage, equipment, etc.   |
| 55430 Equipment Repairs - Maintenance | Fees paid to outside vendors to repair SCAG owned equipment.  |
| 55435 Security Services               | The cost of physical security services at SCAG's locations.   |
| 55440 Insurance                       | SCAG's liability insurance premiums.  |
| 55441 Payroll / Bank Fees             | Fees paid for payroll processing & bank services.   |
| 55445 Taxes                           | Personal property taxes levied on SCAG's assets.  |
| 55460 Materials & Equipment <\$5,000  | Used to buy capital equipment with unit costs under \$5,000 (it's not necessary to capitalize and depreciate).                          |
| 55510 Office Supplies                 | Routine office supplies and paper for copy machines.  |
| 55520 Graphic Supplies                | Materials used in the production of documents for agency communications, presentations, etc.  |
| 55530 Telephone                       | SCAG's monthly telephone fees paid for both voice and data lines.   |
| 55540 Postage                         | Postage and delivery fees.  |
| 55550 Delivery Services               | Cost of outside courier delivery and other non-USPS services.   |
| 55580 Outreach/Advertisement          | Cost of advertising and public outreach for SCAG programs and services.   |
| 55600 SCAG Memberships                | Pays for SCAG to belong to various organizations.   |
| 55610 Professional Memberships        | Fees paid on behalf of SCAG employees to belong to certain professional organizations.  |
| 55611 Professional Dues               | Dues paid on behalf of SCAG employees for professional licenses (Certified Public Accountant, Certified Internal Auditor or State Bar). |



# BUDGET LINE ITEMS

| Account/Line Item                          | Description   |
|--|---|
| 55620 Resource Materials / Subscriptions   | Fees for book purchases, subscriptions and data acquisition.  |
| 55700 Depreciation - Furniture & Fixtures  | The general fund buys assets that have a cost greater than \$5,000 using account 55730, Capital Outlay. The cost is recovered when depreciation is charged to a grant using this account. |
| 55715 Amortization – Software              | To account for amortization of software.  |
| 55720 Amortization – Lease                 | To account for amortization of leasehold improvements.  |
| 55730 Capital Outlay                       | Fixed asset purchases greater than \$5,000. The cost is recovered when depreciation is charged to a grant.  |
| 55800 Recruitment - Advertising            | Advertising in certain journals and publications regarding job opportunities at SCAG.   |
| 55801 Recruitment – Other                  | Moving expenses and cost of sponsoring foreign employees (visas).   |
| 55810 Public Notices                       | Legal advertising that SCAG must undertake to support certain programs or grants.   |
| 55820 Staff Training                       | Used to provide access to outside training opportunities or to bring experts for in-house training.   |
| 55830 Networking Meetings / Special Events | Cost of informational events attended by SCAG staff and elected officials.  |
| 55840 Training Registration                | Training registration cost for staff.   |
| 55860 Scholarships                         | Contributions by SCAG to offset the educational expense of selected students.   |
| 55910 RC/Committee Meetings                | Pays for the food and other expenses associated with hosting RC and committee meetings.   |
| 55912 RC Retreat                           | The RC holds an annual off-site retreat. This budget pays for the actual meeting expenses such as meals and conference facilities.  |
| 55914 RC General Assembly                  | The by-laws require an annual meeting of the membership. This budget pays for the actual meeting expenses such as meals and conference facilities.  |
| 55915 Demographic Workshop                 | Pays for the meeting expenses of the annual workshop that addresses demographic issues.   |
| 55916 Economic Summit                      | Pays for the meeting expenses of the annual summit that addresses economic issues.  |
| 55918 Housing Summit                       | Pays for the expenses of the annual summit that addresses housing issues.   |
| 55920 Other Meeting Expense                | Pays for other, non-food expenses related to meeting support.   |

# BUDGET LINE ITEMS

| Account/Line Item                 | Description   |
|-----------------------------------|---|
| 55930 Miscellaneous Other         | Pays for other, minor expenses not categorized elsewhere.   |
| 55931 Miscellaneous Labor         | Pays for other labor expenses not categorized elsewhere.  |
| 55932 Miscellaneous Labor, Future | Pays for other labor expenses not categorized elsewhere for the future budget.  |
| 55935 Wellness                    | Pays for Randall Lewis Wellness Program activities  |
| 55936 Engagement Committee        | Pays for employee engagement committee activities and projects.   |
| 55937 Employee Recognition        | Pays for employee recognition activities.   |
| 55938 Department Allowances       | Pays for employee recognition activities by department managers.  |
| 55940 Stipend-RC Meeting          | Stipends paid to RC Members for attending meetings.   |
| 55950 Temporary Help              | SCAG occasionally uses employment agencies to provide short term staffing.  |
| 55980 Contingency – General Fund  | Funds available for unforeseen spending.  |
| 55995 Disallowed Grant Costs      | Costs previously charged to a grant that have been disallowed by the grantor.   |
| 56100 Printing                    | Pays for outside printing costs of SCAG publications and brochures.   |
| 58100 Travel                      | Pays for staff and RC travel on behalf of SCAG projects.  |
| 58101 Travel – Local              | Travel inside the SCAG region.  |
| 58110 Mileage                     | Cost of automobile travel at the IRS rate per mile.   |
| 58150 Staff Lodging Expense       | General funds used to pay for staff lodging expenses, under certain conditions, greater than state or federal guidelines. |
| 58800 RC Sponsorships             | General funds allocated to events supported by RC actions.  |
| 59090 Expense-Local Other         | Cash contributions from local agencies for projects funded with federal pass-through funds from SCAG.                     |
| 60041 Vacation Cash Out           | Vacation cash-out program for staff and management.   |
| 60110 Retirement-PERS             | Pays for employee share of contributions to PERS.   |
| 60120 Retirement-PARS             | SCAG contribution to the supplemental defined benefit retirement plan.  |

# BUDGET LINE ITEMS

| Account/Line Item                         | Description   |
|---|---|
| 60200 Health Insurance – Active Employees | SCAG contribution for employee health insurance   |
| 60201 Health Insurance – Retirees PAYGO   | Retiree health insurance premiums paid to CalPERS.  |
| 60202 Health Insurance – Retirees GASB 45 | Retiree health insurance premiums paid to the California Employers' Retiree Benefit Trust, as computed by an actuary. |
| 60210 Dental Insurance                    | SCAG contribution for employee dental insurance   |
| 60220 Vision Insurance                    | SCAG contribution for employee vision insurance   |
| 60225 Life Insurance                      | SCAG cost of life insurance for each benefit-eligible employee.   |
| 60240 Medicare Tax Employer Share         | SCAG pays a percentage of 1.45% (of payroll) contribution to Medicare for all employees hired after 1986.             |
| 60250 Medicare Tax ER – Interns           | SCAG pays a percentage of 1.45% (of payroll) contribution to Medicare for all employees hired after 1986.             |
| 60255 Social Security ER – Interns        | Employer's share of social security on wages paid.  |
| 60300 Tuition Reimbursement               | All employees can participate in a tuition reimbursement program for work related classes.                            |
| 60310 Transit Passes                      | All employees who utilize public transportation to commute are eligible to be reimbursed up to a specified maximum.   |
| 60315 Bus Passes NT – Interns             | Interns who utilize public transportation to commute are eligible to be reimbursed up to a specified maximum.         |
| 60320 Carpool Reimbursement               | Eligible employees who are members of a carpool receive a specified monthly allowance.                                |
| 60360 De Minimis Employee Exp             | Stipends paid to employees related to COVID-19  |
| 60365 De Minimis Employee Exp Interns     | Stipends paid to interns related to COVID-19  |
| 60400 Workers Compensation Insurance      | This is mandated insurance for employees that provides a benefit for work-related injuries.                           |
| 60405 Unemployment Comp Insurance         | Payments for unemployment insurance claims filed by former employees.   |
| 60410 Miscellaneous Employee Benefits     | The cost of SCAG's Employee Assistance Program.   |
| 60415 SCAG 457 Match                      | SCAG managers and directors receive matching funds for 457 Plan deferred compensation contributions.                  |
| 60450 Benefits Administrative Fees        | These fees pay for third parties who administer SCAG's cafeteria plan.  |
| 60500 Automobile Allowance                | Allowances payable to executives in accordance with employment contracts.   |

# MEMBERSHIP ASSESSMENT SCHEDULE

## SOUTHERN CALIFORNIA ASSOCIATION OF GOVERNMENTS

### Proposed Membership Assessment

#### Schedule Fiscal Year 2021-22

#### As of March 31, 2021

|   | UNINC POP<br>COUNTIES/TOTAL<br>POP CITIES | ASSESSMENTS<br>2021-22 |
|---|---|------------------------|
| <u>COUNTIES (6)</u>                     |   |                        |
| IMPERIAL                                | 39,420                                    | 7,447                  |
| LOS ANGELES                             | 1,034,689                                 | 138,590                |
| ORANGE                                  | 128,421                                   | 37,857                 |
| RIVERSIDE                               | 385,388                                   | 63,584                 |
| SAN BERNARDINO                          | 304,659                                   | 55,502                 |
| VENTURA                                 | 95,001                                    | 19,511                 |
|   | <hr/>                                     | <hr/>                  |
| SUB-TOTAL                               | 1,987,578                                 | 322,491                |
| <br><u>CITIES (179) &amp; TRIBE (1)</u> |   |                        |
| ADELANTO                                | 35,663                                    | 4,070                  |
| AGOURA HILLS                            | 20,566                                    | 2,309                  |
| ALHAMBRA                                | 86,792                                    | 9,189                  |
| ALISO VIEJO                             | 50,044                                    | 5,510                  |
| ANAHEIM                                 | 357,325                                   | 36,524                 |
| APPLE VALLEY                            | 74,394                                    | 7,948                  |
| ARCADIA                                 | 57,212                                    | 6,228                  |
| ARTESIA                                 | 16,490                                    | 1,901                  |
| AVALON                                  | 3,929                                     | 493                    |
| AZUSA                                   | 49,658                                    | 5,472                  |
| BANNING                                 | 31,125                                    | 3,616                  |
| BARSTOW                                 | 24,268                                    | 2,680                  |
| BEAUMONT                                | 51,475                                    | 5,654                  |
| BELL                                    | 36,531                                    | 4,157                  |
| BELLFLOWER                              | 78,110                                    | 8,320                  |
| BELL GARDENS                            | 42,449                                    | 4,750                  |
| BEVERLY HILLS                           | 33,775                                    | 3,881                  |
| BIG BEAR LAKE                           | 5,206                                     | 621                    |
| BLYTHE                                  | 19,255                                    | 2,178                  |
| BRADBURY                                | 1,052                                     | 205                    |
| BRAWLEY                                 | 27,349                                    | 3,238                  |
| BREA                                    | 45,629                                    | 5,068                  |
| BUENA PARK                              | 81,998                                    | 8,709                  |
| BURBANK                                 | 105,861                                   | 11,348                 |
| CALABASAS                               | 24,193                                    | 2,672                  |

# MEMBERSHIP ASSESSMENT SCHEDULE

## SOUTHERN CALIFORNIA ASSOCIATION OF GOVERNMENTS

### Proposed Membership Assessment

#### Schedule Fiscal Year 2021-22

As of March 31, 2021

|                    | UNINC POP<br>COUNTIES/TOTAL | ASSESSMENTS |
|--------------------|-----------------------------|-------------|
|                    | POP CITIES                  | 2021-22     |
| CALEXICO           | 40,896                      | 4,594       |
| CALIMESA           | 9,329                       | 1,034       |
| CALIPATRIA         | 6,843                       | 785         |
| CAMARILLO          | 70,261                      | 7,534       |
| CANYON LAKE        | 11,000                      | 1,351       |
| CARSON             | 93,108                      | 9,822       |
| CATHEDRAL CITY     | 53,580                      | 5,864       |
| CERRITOS           | 49,994                      | 5,505       |
| CHINO              | 89,109                      | 9,421       |
| CHINO HILLS        | 82,409                      | 8,751       |
| CLAREMONT          | 35,807                      | 4,085       |
| COACHELLA          | 47,186                      | 5,224       |
| COLTON             | 54,118                      | 5,918       |
| COMMERCE           | 12,868                      | 1,538       |
| COMPTON            | 98,032                      | 10,315      |
| CORONA             | 168,248                     | 17,595      |
| COSTA MESA         | 114,778                     | 12,241      |
| COVINA             | 48,846                      | 5,390       |
| CYPRESS            | 49,272                      | 5,433       |
| DANA POINT         | 33,146                      | 3,818       |
| DESERT HOT SPRINGS | 29,660                      | 3,469       |
| DIAMOND BAR        | 57,177                      | 6,224       |
| DOWNEY             | 113,529                     | 12,116      |
| DUARTE             | 21,673                      | 2,420       |
| EASTVALE           | 66,413                      | 7,149       |
| EL CENTRO          | 45,657                      | 5,071       |
| EL MONTE           | 116,675                     | 12,431      |
| EL SEGUNDO         | 16,777                      | 1,930       |
| FILLMORE           | 15,566                      | 1,808       |
| FONTANA            | 213,000                     | 22,075      |
| FOUNTAIN VALLEY    | 55,878                      | 6,094       |
| FULLERTON          | 141,863                     | 14,953      |
| GARDEN GROVE       | 174,801                     | 18,251      |
| GARDENA            | 60,937                      | 6,601       |
| GLENDALE           | 205,331                     | 21,307      |
| GLENDORA           | 52,067                      | 5,713       |
| GRAND TERRACE      | 12,426                      | 1,494       |
| HAWAIIAN GARDENS   | 14,649                      | 1,717       |
| HEMET              | 85,175                      | 9,027       |
| HERMOSA BEACH      | 19,614                      | 2,214       |

# MEMBERSHIP ASSESSMENT SCHEDULE

## SOUTHERN CALIFORNIA ASSOCIATION OF GOVERNMENTS

### Proposed Membership Assessment

#### Schedule Fiscal Year 2021-22

As of March 31, 2021

|                      | UNINC POP<br>COUNTIES/TOTAL | ASSESSMENTS |
|----------------------|-----------------------------|-------------|
|                      | POP CITIES                  | 2021-22     |
| HESPERIA             | 96,393                      | 10,151      |
| HIDDEN HILLS         | 1,868                       | 287         |
| HIGHLAND             | 55,323                      | 6,039       |
| HOLTVILLE            | 6,359                       | 737         |
| HUNTINGTON BEACH     | 201,281                     | 20,902      |
| IMPERIAL             | 19,907                      | 2,243       |
| INDIAN WELLS         | 5,403                       | 641         |
| INDIO                | 90,751                      | 9,586       |
| INDUSTRY             | 427                         | 143         |
| INGLEWOOD            | 111,971                     | 11,960      |
| IRVINE               | 281,707                     | 28,954      |
| IRWINDALE            | 1,434                       | 244         |
| JURAPA VALLEY        | 107,083                     | 11,471      |
| LA CANADA FLINTRIDGE | 20,461                      | 2,298       |
| LA HABRA             | 63,371                      | 6,845       |
| LA HABRA HEIGHTS     | 5,461                       | 647         |
| LA MIRADA            | 48,877                      | 5,393       |
| LA PALMA             | 15,492                      | 1,801       |
| LA PUENTE            | 40,568                      | 4,562       |
| LA QUINTA            | 40,660                      | 4,571       |
| LA VERNE             | 33,300                      | 3,834       |
| LAGUNA BEACH         | 22,343                      | 2,487       |
| LAGUNA NIGUEL        | 65,316                      | 7,039       |
| LAGUNA WOODS         | 16,243                      | 1,876       |
| LAKE ELSINORE        | 63,453                      | 6,853       |
| LAKE FOREST          | 84,711                      | 8,981       |
| LAKESWOOD            | 79,919                      | 8,501       |
| LANCASTER            | 161,699                     | 16,939      |
| LAWNDALE             | 32,799                      | 3,784       |
| LOMA LINDA           | 24,535                      | 2,706       |
| LOMITA               | 20,549                      | 2,307       |
| LONG BEACH           | 472,217                     | 48,027      |
| LOS ALAMITOS         | 11,567                      | 1,408       |
| LOS ANGELES          | 4,010,684                   | 402,788     |
| LYNWOOD              | 71,269                      | 7,635       |
| MALIBU               | 11,720                      | 1,423       |
| MAYWOOD              | 27,904                      | 3,294       |
| MENIFEE              | 97,093                      | 10,221      |
| MISSION VIEJO        | 94,267                      | 9,938       |
| MONROVIA             | 37,935                      | 4,298       |
| MONTCLAIR            | 39,490                      | 4,454       |

# MEMBERSHIP ASSESSMENT SCHEDULE

## SOUTHERN CALIFORNIA ASSOCIATION OF GOVERNMENTS

### Proposed Membership Assessment

#### Schedule Fiscal Year 2021-22

As of March 31, 2021

|                                  | UNINC POP<br>COUNTIES/TOTAL | ASSESSMENTS |
|----------------------------------|-----------------------------|-------------|
|                                  | POP CITIES                  | 2021-22     |
| MONTEBELLO                       | 63,544                      | 6,862       |
| MONTEREY PARK                    | 60,734                      | 6,581       |
| MOORPARK                         | 36,278                      | 4,132       |
| MORENO VALLEY                    | 208,838                     | 21,658      |
| MURRIETA                         | 115,561                     | 12,320      |
| NEEDLES                          | 5,248                       | 625         |
| NEWPORT BEACH                    | 85,780                      | 9,088       |
| NORCO                            | 27,564                      | 3,260       |
| NORWALK                          | 105,717                     | 11,334      |
| OJAI                             | 7,557                       | 857         |
| ONTARIO                          | 182,871                     | 19,059      |
| OXNARD                           | 206,352                     | 21,409      |
| PALM DESERT                      | 52,986                      | 5,805       |
| PALM SPRINGS                     | 47,427                      | 5,248       |
| PALMDALE                         | 156,737                     | 16,442      |
| PALOS VERDES ESTATES             | 13,190                      | 1,571       |
| PASADENA                         | 144,842                     | 15,251      |
| PECHANGA BAND OF LUISENO INDIANS | 800                         | 180         |
| PERRIS                           | 80,201                      | 8,529       |
| PICO RIVERA                      | 63,374                      | 6,845       |
| PLACENTIA                        | 51,494                      | 5,655       |
| POMONA                           | 154,817                     | 16,250      |
| PORT HUENEME                     | 23,607                      | 2,613       |
| RANCHO CUCAMONGA                 | 175,522                     | 18,323      |
| RANCHO MIRAGE                    | 19,114                      | 2,164       |
| RANCHO PALOS VERDES              | 41,731                      | 4,678       |
| REDLANDS                         | 70,952                      | 7,604       |
| REDONDO BEACH                    | 66,994                      | 7,207       |
| RIALTO                           | 104,553                     | 11,218      |
| RIVERSIDE                        | 328,155                     | 33,604      |
| ROLLING HILLS                    | 1,874                       | 288         |
| ROLLING HILLS ESTATES            | 8,066                       | 908         |
| ROSEMEAD                         | 54,363                      | 5,943       |
| SAN BERNARDINO                   | 217,946                     | 22,570      |
| SAN BUENAVENTURA                 | 106,276                     | 11,390      |
| SAN CLEMENTE                     | 64,581                      | 6,966       |
| SAN DIMAS                        | 33,945                      | 3,898       |
| SAN FERNANDO                     | 25,207                      | 3,024       |
| SAN GABRIEL                      | 40,104                      | 4,515       |
| SAN JACINTO                      | 51,028                      | 5,609       |

# MEMBERSHIP ASSESSMENT SCHEDULE

## SOUTHERN CALIFORNIA ASSOCIATION OF GOVERNMENTS

### Proposed Membership Assessment

#### Schedule Fiscal Year 2021-22

As of March 31, 2021

|                         | UNINC POP<br>COUNTIES/TOTAL | ASSESSMENTS |
|-------------------------|-----------------------------|-------------|
|                         | POP CITIES                  | 2021-22     |
| SAN JUAN CAPISTRANO     | 36,318                      | 4,136       |
| SAN MARINO              | 13,087                      | 1,560       |
| SANTA ANA               | 335,052                     | 34,294      |
| SANTA CLARITA           | 221,932                     | 22,969      |
| SANTA FE SPRINGS        | 18,295                      | 2,082       |
| SANTA MONICA            | 92,357                      | 9,747       |
| SANTA PAULA             | 30,389                      | 3,542       |
| SEAL BEACH              | 24,992                      | 2,752       |
| SIERRA MADRE            | 10,816                      | 1,333       |
| SIGNAL HILL             | 11,712                      | 1,423       |
| SIMI VALLEY             | 125,115                     | 13,276      |
| SOUTH EL MONTE          | 21,204                      | 2,373       |
| SOUTH GATE              | 97,003                      | 10,212      |
| SOUTH PASADENA          | 25,458                      | 3,049       |
| STANTON                 | 39,077                      | 4,412       |
| TEMECULA                | 111,970                     | 11,960      |
| TEMPLE CITY             | 36,150                      | 4,119       |
| THOUSAND OAKS           | 126,484                     | 13,413      |
| TORRANCE                | 145,546                     | 15,322      |
| TUSTIN                  | 80,382                      | 8,548       |
| TWENTYNINE PALMS        | 29,258                      | 3,429       |
| UPLAND                  | 78,814                      | 8,391       |
| VERNON                  | 297                         | 130         |
| VICTORVILLE             | 126,432                     | 13,408      |
| VILLA PARK              | 5,766                       | 677         |
| WALNUT                  | 29,929                      | 3,496       |
| WEST HOLLYWOOD          | 36,203                      | 4,125       |
| WESTLAKE VILLAGE        | 8,212                       | 922         |
| WESTMINSTER             | 92,421                      | 9,753       |
| WESTMORLAND             | 2,346                       | 335         |
| WILDOMAR                | 37,183                      | 4,223       |
| WHITTIER                | 86,801                      | 9,190       |
| YUCCA VALLEY            | 22,236                      | 2,476       |
| YUCAIPA                 | 55,712                      | 6,078       |
| SUB-TOTAL               | 16,262,736                  | 1,711,929   |
| GRAND TOTAL-ASSESSMENTS | 18,250,314                  | 2,034,420   |



# MEMBERSHIP ASSESSMENT SCHEDULE

## SOUTHERN CALIFORNIA ASSOCIATION OF GOVERNMENTS

### Proposed Membership Assessment

### Schedule Fiscal Year 2021-22

### As of March 31, 2021

|                                  | UNINC POP<br>COUNTIES/TOTAL<br>POP CITIES | ASSESSMENTS<br>2021-22  |
|----------------------------------|---|-------------------------|
| <u>COMMISSIONS (7)</u>           |   |                         |
| SBCTA                            | 2,180,537                                 | 25,000                  |
| RCTC                             | 2,442,304                                 | 25,000                  |
| VCTC                             | 842,886                                   | 10,000                  |
| ICTC                             | 188,777                                   | 3,500                   |
| Transportation Corridor Agency   |   | 10,000                  |
| OCTA                             | 3,194,332                                 | 25,000                  |
| Air Districts                    |   | 10,000                  |
| SUB-TOTAL                        | <u>8,848,836</u>                          | <u>108,500</u>          |
| <br>                             |   |                         |
| TOTAL MEMBERSHIP AND ASSESSMENTS |   | <u><u>2,142,920</u></u> |

# SCAG SALARY SCHEDULE

|    | Classification                           | Ranges       |          |              |          |              |          | Time Base |
|----|--|--------------|----------|--------------|----------|--------------|----------|-----------|
|    |  | Minimum      | Minimum  | Midpoint     | Midpoint | Maximum      | Maximum  |           |
|    |  |              | Hourly   |              | Hourly   |              | Hourly   |           |
| 1  | Accountant I                             | \$62,836.80  | \$30.21  | \$72,259.20  | \$34.74  | \$81,660.80  | \$39.26  | Monthly   |
| 2  | Accountant II                            | \$68,473.60  | \$32.92  | \$78,748.80  | \$37.86  | \$89,024.00  | \$42.80  | Monthly   |
| 3  | Accountant III                           | \$76,024.00  | \$36.55  | \$87,422.40  | \$42.03  | \$98,820.80  | \$47.51  | Monthly   |
| 4  | Accounting Systems Analyst               | \$84,219.20  | \$40.49  | \$96,865.60  | \$46.57  | \$109,512.00 | \$52.65  | Monthly   |
| 5  | Accounting Technician                    | \$49,171.20  | \$23.64  | \$56,555.20  | \$27.19  | \$63,939.20  | \$30.74  | Monthly   |
| 6  | Administrative Assistant                 | \$54,184.00  | \$26.05  | \$62,296.00  | \$29.95  | \$70,408.00  | \$33.85  | Hourly    |
| 7  | Application Developer                    | \$99,985.60  | \$48.07  | \$114,982.40 | \$55.28  | \$129,958.40 | \$62.48  | Monthly   |
| 8  | Assistant Analyst to the Ex Director     | \$74,796.80  | \$35.96  | \$86,008.00  | \$41.35  | \$97,219.20  | \$46.74  | Monthly   |
| 9  | Assistant Internal Auditor               | \$84,156.80  | \$40.46  | \$96,782.40  | \$46.53  | \$109,387.20 | \$52.59  | Monthly   |
| 10 | Assistant Regional Planner               | \$71,198.40  | \$34.23  | \$81,910.40  | \$39.38  | \$92,601.60  | \$44.52  | Monthly   |
| 11 | Assistant to the Executive Director      | \$120,120.00 | \$57.75  | \$138,153.60 | \$66.42  | \$156,187.20 | \$75.09  | Monthly   |
| 12 | Associate Accountant                     | \$55,723.20  | \$26.79  | \$64,074.40  | \$30.81  | \$72,425.60  | \$34.82  | Monthly   |
| 13 | Associate Analyst to the Ex Director     | \$88,836.80  | \$42.71  | \$102,169.60 | \$49.12  | \$115,481.60 | \$55.52  | Monthly   |
| 14 | Associate Human Resources Analyst        | \$62,067.20  | \$29.84  | \$71,385.60  | \$34.32  | \$80,683.20  | \$38.79  | Hourly    |
| 15 | Associate IT Projects Manager            | \$83,033.60  | \$39.92  | \$95,492.80  | \$45.91  | \$107,931.20 | \$51.89  | Monthly   |
| 16 | Associate Regional Planner               | \$83,033.60  | \$39.92  | \$95,492.80  | \$45.91  | \$107,931.20 | \$51.89  | Monthly   |
| 17 | Budget and Grants Analyst I              | \$68,619.20  | \$32.99  | \$78,936.00  | \$37.95  | \$89,232.00  | \$42.90  | Monthly   |
| 18 | Budget and Grants Analyst II             | \$80,496.00  | \$38.70  | \$92,580.80  | \$44.51  | \$104,665.60 | \$50.32  | Monthly   |
| 19 | Chief Counsel/Director of Legal Services | \$224,744.00 | \$108.05 | \$258,460.80 | \$124.26 | \$292,177.60 | \$140.47 | Monthly   |
| 20 | Chief Financial Officer                  | \$213,886.40 | \$102.83 | \$245,980.80 | \$118.26 | \$278,054.40 | \$133.68 | Monthly   |
| 21 | Chief Information Officer                | \$203,590.40 | \$97.88  | \$234,145.60 | \$112.57 | \$264,680.00 | \$127.25 | Monthly   |
| 22 | Chief Operating Officer                  | \$245,627.20 | \$118.09 | \$282,484.80 | \$135.81 | \$319,321.60 | \$153.52 | Monthly   |
| 23 | Clerk of the Board                       | \$102,481.60 | \$49.27  | \$117,852.80 | \$56.66  | \$133,203.20 | \$64.04  | Monthly   |
| 24 | Community Engagement Specialist          | \$67,641.60  | \$32.52  | \$77,792.00  | \$37.40  | \$87,921.60  | \$42.27  | Monthly   |
| 25 | Contracts Administrator I                | \$68,619.20  | \$32.99  | \$78,936.00  | \$37.95  | \$89,232.00  | \$42.90  | Monthly   |
| 26 | Contracts Administrator II               | \$80,496.00  | \$38.70  | \$92,580.80  | \$44.51  | \$104,665.60 | \$50.32  | Monthly   |
| 27 | Contracts and Purchasing Assistant       | \$55,681.60  | \$26.77  | \$64,064.00  | \$30.80  | \$72,425.60  | \$34.82  | Hourly    |
| 28 | Database Administrator                   | \$95,222.40  | \$45.78  | \$109,512.00 | \$52.65  | \$123,780.80 | \$59.51  | Monthly   |
| 29 | Department Manager                       | \$141,772.80 | \$68.16  | \$163,030.40 | \$78.38  | \$184,288.00 | \$88.60  | Monthly   |
| 30 | Deputy Clerk of the Board                | \$81,952.00  | \$39.40  | \$94,307.20  | \$45.34  | \$106,641.60 | \$51.27  | Monthly   |
| 31 | Deputy Director (Division)               | \$187,054.40 | \$89.93  | \$215,113.60 | \$103.42 | \$243,152.00 | \$116.90 | Monthly   |
| 32 | Deputy Executive Director                | \$233,729.60 | \$112.37 | \$268,798.40 | \$129.23 | \$303,846.40 | \$146.08 | Monthly   |
| 33 | Deputy Legal Counsel I                   | \$122,304.00 | \$58.80  | \$140,670.40 | \$67.63  | \$159,036.80 | \$76.46  | Monthly   |
| 34 | Deputy Legal Counsel II                  | \$146,764.80 | \$70.56  | \$168,792.00 | \$81.15  | \$190,819.20 | \$91.74  | Monthly   |
| 35 | Division Director                        | \$203,590.40 | \$97.88  | \$234,145.60 | \$112.57 | \$264,680.00 | \$127.25 | Monthly   |
| 36 | Executive Assistant                      | \$79,851.20  | \$38.39  | \$93,953.60  | \$45.17  | \$108,056.00 | \$51.95  | Monthly   |
| 37 | Facilities Supervisor                    | \$88,691.20  | \$42.64  | \$98,966.40  | \$47.58  | \$109,241.60 | \$52.52  | Monthly   |
| 38 | GIS Analyst                              | \$82,264.00  | \$39.55  | \$94,598.40  | \$45.48  | \$106,932.80 | \$51.41  | Monthly   |
| 39 | GIS Application Developer                | \$99,985.60  | \$48.07  | \$114,982.40 | \$55.28  | \$129,958.40 | \$62.48  | Monthly   |
| 40 | Grants Administrator                     | \$97,406.40  | \$46.83  | \$112,008.00 | \$53.85  | \$126,609.60 | \$60.87  | Monthly   |
| 41 | Graphics Designer                        | \$66,747.20  | \$32.09  | \$76,752.00  | \$36.90  | \$86,756.80  | \$41.71  | Monthly   |
| 42 | Human Resources Analyst I                | \$72,384.00  | \$34.80  | \$83,241.60  | \$40.02  | \$94,078.40  | \$45.23  | Monthly   |
| 43 | Human Resources Analyst II               | \$76,044.80  | \$36.56  | \$92,684.80  | \$44.56  | \$109,324.80 | \$52.56  | Monthly   |
| 44 | Internal Auditor                         | \$141,772.80 | \$68.16  | \$163,030.40 | \$78.38  | \$184,288.00 | \$88.60  | Monthly   |
| 45 | IT Projects Assistant                    | \$56,763.20  | \$27.29  | \$65,270.40  | \$31.38  | \$73,756.80  | \$35.46  | Hourly    |
| 46 | Junior Planner                           | \$58,240.00  | \$28.00  | \$67,600.00  | \$32.50  | \$76,960.00  | \$37.00  | Hourly    |
| 47 | Lead Accountant                          | \$106,246.40 | \$51.08  | \$122,200.00 | \$58.75  | \$138,132.80 | \$66.41  | Monthly   |
| 48 | Lead Applications Administrator          | \$120,120.00 | \$57.75  | \$138,153.60 | \$66.42  | \$156,187.20 | \$75.09  | Monthly   |
| 49 | Lead Budget and Grants Analyst           | \$97,406.40  | \$46.83  | \$112,008.00 | \$53.85  | \$126,609.60 | \$60.87  | Monthly   |
| 50 | Lead Graphics Designer                   | \$79,393.60  | \$38.17  | \$91,312.00  | \$43.90  | \$103,209.60 | \$49.62  | Monthly   |
| 51 | Lead GIS Applications Administrator      | \$120,120.00 | \$57.75  | \$138,153.60 | \$66.42  | \$156,187.20 | \$75.09  | Monthly   |
| 52 | Lead IT Help Desk                        | \$72,800.00  | \$35.00  | \$83,200.00  | \$40.00  | \$93,600.00  | \$45.00  | Monthly   |
| 53 | Lead IT Projects Manager                 | \$120,120.00 | \$57.75  | \$138,153.60 | \$66.42  | \$156,187.20 | \$75.09  | Monthly   |
| 54 | Lead Projects Manager                    | \$120,120.00 | \$57.75  | \$138,153.60 | \$66.42  | \$156,187.20 | \$75.09  | Monthly   |

# SCAG SALARY SCHEDULE

|     | Classification                     | Ranges       |                |              |                 |              |                | Time Base |
|-----|------------------------------------|--------------|----------------|--------------|-----------------|--------------|----------------|-----------|
|     |                                    | Minimum      | Minimum Hourly | Midpoint     | Midpoint Hourly | Maximum      | Maximum Hourly |           |
| 55  | Lead Operations Technician         | \$75,171.20  | \$36.14        | \$86,465.60  | \$41.57         | \$97,739.20  | \$46.99        | Monthly   |
| 56  | Lead Programmer Analyst            | \$110,344.00 | \$53.05        | \$126,900.80 | \$61.01         | \$143,457.60 | \$68.97        | Monthly   |
| 57  | Legislative Aide                   | \$53,664.00  | \$25.80        | \$61,713.60  | \$29.67         | \$69,742.40  | \$33.53        | Hourly    |
| 58  | Legislative Analyst I              | \$61,630.40  | \$29.63        | \$70,865.60  | \$34.07         | \$80,100.80  | \$38.51        | Monthly   |
| 59  | Legislative Analyst II             | \$73,840.00  | \$35.50        | \$84,905.60  | \$40.82         | \$95,971.20  | \$46.14        | Monthly   |
| 60  | Legislative Analyst III            | \$85,404.80  | \$41.06        | \$98,217.60  | \$47.22         | \$111,009.60 | \$53.37        | Monthly   |
| 61  | Legislative Analyst IV             | \$96,844.80  | \$46.56        | \$111,384.00 | \$53.55         | \$125,923.20 | \$60.54        | Monthly   |
| 62  | Management Analyst                 | \$79,081.60  | \$38.02        | \$90,958.40  | \$43.73         | \$102,814.40 | \$49.43        | Monthly   |
| 63  | Office Assistant                   | \$46,716.80  | \$22.46        | \$53,726.40  | \$25.83         | \$60,736.00  | \$29.20        | Hourly    |
| 64  | Office Services Specialist         | \$46,716.80  | \$22.46        | \$53,726.40  | \$25.83         | \$60,736.00  | \$29.20        | Hourly    |
| 65  | Operations Supervisor              | \$88,691.20  | \$42.64        | \$98,966.40  | \$47.58         | \$109,241.60 | \$52.52        | Monthly   |
| 66  | Operations Technician              | \$46,716.80  | \$22.46        | \$53,726.40  | \$25.83         | \$60,736.00  | \$29.20        | Hourly    |
| 67  | Operations Technician II           | \$56,076.80  | \$26.96        | \$64,500.80  | \$31.01         | \$72,904.00  | \$35.05        | Hourly    |
| 68  | Operations Technician III          | \$62,649.60  | \$30.12        | \$72,072.00  | \$34.65         | \$81,473.60  | \$39.17        | Hourly    |
| 69  | Planning Administration Officer    | \$141,772.80 | \$68.16        | \$163,030.40 | \$78.38         | \$184,288.00 | \$88.60        | Monthly   |
| 70  | Planning Technician                | \$66,830.40  | \$32.13        | \$76,876.80  | \$36.96         | \$86,902.40  | \$41.78        | Hourly    |
| 71  | Principal Management Analyst       | \$105,976.00 | \$50.95        | \$119,995.20 | \$57.69         | \$134,014.40 | \$64.43        | Monthly   |
| 72  | Program Manager I                  | \$112,278.40 | \$53.98        | \$129,126.40 | \$62.08         | \$145,953.60 | \$70.17        | Monthly   |
| 73  | Program Manager II                 | \$120,120.00 | \$57.75        | \$138,153.60 | \$66.42         | \$156,187.20 | \$75.09        | Monthly   |
| 74  | Programmer Analyst                 | \$82,056.00  | \$39.45        | \$94,369.60  | \$45.37         | \$106,662.40 | \$51.28        | Monthly   |
| 75  | Public Affairs Specialist I        | \$68,868.80  | \$33.11        | \$79,206.40  | \$38.08         | \$89,523.20  | \$43.04        | Monthly   |
| 76  | Public Affairs Specialist II       | \$82,513.60  | \$39.67        | \$94,910.40  | \$45.63         | \$107,286.40 | \$51.58        | Monthly   |
| 77  | Public Affairs Specialist III      | \$95,451.20  | \$45.89        | \$109,761.60 | \$52.77         | \$124,072.00 | \$59.65        | Monthly   |
| 78  | Public Affairs Specialist IV       | \$108,243.20 | \$52.04        | \$124,488.00 | \$59.85         | \$140,712.00 | \$67.65        | Monthly   |
| 79  | Receptionist                       | \$46,716.80  | \$22.46        | \$53,726.40  | \$25.83         | \$60,736.00  | \$29.20        | Hourly    |
| 80  | Records Analyst                    | \$79,081.60  | \$38.02        | \$90,958.40  | \$43.73         | \$102,814.40 | \$49.43        | Monthly   |
| 81  | Regional Affairs Officer I         | \$68,868.80  | \$33.11        | \$79,206.40  | \$38.08         | \$89,523.20  | \$43.04        | Monthly   |
| 82  | Regional Affairs Officer II        | \$82,513.60  | \$39.67        | \$94,910.40  | \$45.63         | \$107,286.40 | \$51.58        | Monthly   |
| 83  | Regional Affairs Officer III       | \$95,451.20  | \$45.89        | \$109,761.60 | \$52.77         | \$124,072.00 | \$59.65        | Monthly   |
| 84  | Regional Affairs Officer IV        | \$108,243.20 | \$52.04        | \$124,488.00 | \$59.85         | \$140,712.00 | \$67.65        | Monthly   |
| 85  | Regional Planner Specialist        | \$104,936.00 | \$50.45        | \$120,681.60 | \$58.02         | \$136,406.40 | \$65.58        | Monthly   |
| 86  | Senior Accountant                  | \$84,156.80  | \$40.46        | \$96,782.40  | \$46.53         | \$109,387.20 | \$52.59        | Monthly   |
| 87  | Senior Administrative Assistant    | \$62,649.60  | \$30.12        | \$72,072.00  | \$34.65         | \$81,473.60  | \$39.17        | Hourly    |
| 88  | Senior Analyst to the Ex Director  | \$100,464.00 | \$48.30        | \$115,544.00 | \$55.55         | \$130,624.00 | \$62.80        | Monthly   |
| 89  | Senior Application Developer       | \$108,284.80 | \$52.06        | \$124,529.60 | \$59.87         | \$140,774.40 | \$67.68        | Monthly   |
| 90  | Senior Budget and Grants Analyst   | \$88,545.60  | \$42.57        | \$101,836.80 | \$48.96         | \$115,107.20 | \$55.34        | Monthly   |
| 91  | Senior Contracts Administrator     | \$88,545.60  | \$42.57        | \$101,836.80 | \$48.96         | \$115,107.20 | \$55.34        | Monthly   |
| 92  | Senior Database Administrator      | \$103,525.76 | \$49.77        | \$119,061.28 | \$57.24         | \$134,596.80 | \$64.71        | Monthly   |
| 93  | Senior Economist                   | \$102,710.40 | \$49.38        | \$118,123.20 | \$56.79         | \$133,536.00 | \$64.20        | Monthly   |
| 94  | Senior Graphic Designer            | \$75,275.20  | \$36.19        | \$86,569.60  | \$41.62         | \$97,843.20  | \$47.04        | Monthly   |
| 95  | Senior Human Resources Analyst     | \$88,171.20  | \$42.39        | \$101,420.80 | \$48.76         | \$114,649.60 | \$55.12        | Monthly   |
| 96  | Senior Management Analyst          | \$86,985.60  | \$41.82        | \$100,048.00 | \$48.10         | \$113,089.60 | \$54.37        | Monthly   |
| 97  | Senior Network Engineer            | \$108,284.80 | \$52.06        | \$124,529.60 | \$59.87         | \$140,774.40 | \$67.68        | Monthly   |
| 98  | Senior Operations Technician       | \$68,931.20  | \$33.14        | \$79,268.80  | \$38.11         | \$89,585.60  | \$43.07        | Monthly   |
| 99  | Senior Programmer Analyst          | \$108,284.80 | \$52.06        | \$124,529.60 | \$59.87         | \$140,774.40 | \$67.68        | Monthly   |
| 100 | Senior Regional Planner            | \$91,332.80  | \$43.91        | \$105,040.00 | \$50.50         | \$118,747.20 | \$57.09        | Monthly   |
| 101 | Senior Regional Planner Specialist | \$112,278.40 | \$53.98        | \$129,126.40 | \$62.08         | \$145,953.60 | \$70.17        | Monthly   |
| 102 | Senior Systems Engineer            | \$108,284.80 | \$52.06        | \$124,529.60 | \$59.87         | \$140,774.40 | \$67.68        | Monthly   |
| 103 | Transportation Modeler I           | \$70,220.80  | \$33.76        | \$80,745.60  | \$38.82         | \$91,270.40  | \$43.88        | Monthly   |
| 104 | Transportation Modeler II          | \$83,033.60  | \$39.92        | \$95,492.80  | \$45.91         | \$107,931.20 | \$51.89        | Monthly   |
| 105 | Transportation Modeler III         | \$97,968.00  | \$47.10        | \$112,673.60 | \$54.17         | \$127,379.20 | \$61.24        | Monthly   |
| 106 | Transportation Modeler IV          | \$112,278.40 | \$53.98        | \$129,126.40 | \$62.08         | \$145,953.60 | \$70.17        | Monthly   |
| 107 | Transportation Modeling Prog Mgr   | \$120,120.00 | \$57.75        | \$138,153.60 | \$66.42         | \$156,187.20 | \$75.09        | Monthly   |
| 108 | Web/Graphic Designer               | \$73,424.00  | \$35.30        | \$84,448.00  | \$40.60         | \$95,451.20  | \$45.89        | Monthly   |

The Southern California Association of Governments (SCAG) is the nation's largest metropolitan planning organization and council of governments. To better serve the 19 million residents and 191 cities it represents, SCAG has an office in each of its six member counties: Imperial, Los Angeles, Orange, Riverside, San Bernardino and Ventura. For more information about SCAG call (213) 236-1800 or visit us at [scag.ca.gov](http://scag.ca.gov).



900 Wilshire Blvd., Ste. 1700  
Los Angeles, CA 90017  
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## REGIONAL OFFICES

### IMPERIAL COUNTY

1503 North Imperial Ave., Ste. 104  
El Centro, CA 92243  
(213) 236-1967

### ORANGE COUNTY

OCTA Building  
600 South Main St., Ste. 741  
Orange, CA 92868  
(213) 236-1997

### RIVERSIDE COUNTY

3403 10th St., Ste. 805  
Riverside, CA 92501  
(213) 236-1926

### SAN BERNARDINO COUNTY

Santa Fe Depot  
1170 West 3rd St., Ste. 140  
San Bernardino, CA 92418  
(213) 236-1925

### VENTURA COUNTY

4001 Mission Oaks Blvd., Ste. L  
Camarillo, CA 93012  
(213) 236-1960